



2025-2029

Consolidated Plan

City of Troy / U.S. Department of HUD



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Executive Summary

ES-05 Executive Summary – 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Consolidated Plan is a document required to be submitted to the U.S. Department of Housing and Urban Development (HUD) by recipients of federal Community Planning and Development (CPD) funds including:

- Community Development Block Grant (CDBG);
- HOME Investment Partnership (HOME);
- Emergency Shelter Grant (ESG).

The City of Troy receives federal funding through the programs listed above and has prepared a Five-Year Consolidated Plan covering fiscal years 2025-2029.

The Consolidated Plan serves as a planning document for the City of Troy, an application for federal funds under HUD's CDBG, HOME, and ESG formula grant programs, and a five-year strategy for addressing community needs. The purpose of the Consolidated Plan is to create a vision to carry out activities consistent in meeting HUD national objectives, which are to:

- Provide decent housing.
- Provide a suitable living environment, and
- Expand economic opportunities.

The Consolidated Plan is a statement of how the City intends to spend its HUD Entitlement funds in the areas of housing and community development. The Five-Year Consolidated Plan provides an assessment of housing, homeless, and community development needs, a strategic plan for addressing needs, and an Annual Action Plan outlining specific objectives and outcomes for the use of HUD funds in 2025. The Consolidated Plan will identify housing and community development needs in the City of Troy and illustrate how the City will address these issues. Components of the Consolidated Plan include the:

- Housing and Homeless Needs Assessment;
- Housing Market Analysis;
- Five-Year Strategic Plan; and
- Annual Action Plan.

The 2025 Annual Action Plan provides a detailed report on the activities the City will undertake to address housing and community development needs for the first year of the 2025-2029 Consolidated Plan period.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

Housing Needs

The City of Troy conducted a review of several factors including population trends, average household type & size, and average household income. The City has the following housing goals:

- Sustaining existing housing stock through rehabilitation;
- Increasing the number of new affordable housing units;
- Increase homeownership opportunities;
- Rehabilitate/remove inhabitable vacant units.

The City of Troy will support homeownership opportunities, promote affordable housing, increase code compliance, limit lead-based paint hazards, and rehabilitate the existing housing stock.

Homeless Needs

The City of Troy is part of the Troy/Rensselaer County Continuum of Care (CoC). CARES, Inc. acts as a coordinating entity for homeless services throughout Rensselaer County. The County's Ten-Year Plan to End Homelessness identifies four priority goals including:

- Prevention – increase resources directed towards prevention efforts;
- Housing – expand the availability of appropriate and affordable housing;
- Support Services – strengthen community supports for formerly homeless individuals and families to ensure housing stability; and
- Community Engagement – increase the investment and involvement of community members in ending homelessness.

Community Development Needs

The City will focus on revitalizing the Downtown Business District, Little Italy-Hill Street Area and Lansingburgh – Man Street Grant Area, areas identified as having a large populations of poverty as well as other leveraged grant funding. The City has the following community revitalization goals:

- Improve city neighborhoods specifically in target areas;
- Enhance and encourage residential and business involvement; and
- Promote safe neighborhoods.
- Remove slum and blight
- Leveraged Funds

The City of Troy will undertake a variety of activities including street improvements; sidewalks; curbing; streetlights; water/sewer improvements; handicap access improvements; street trees; improvements of public space, park equipment and improvements and code enforcement.

Public Service Needs

The city is taking the best approach to revitalizing target areas to provide a suitable living environment, removing slums and blight and focusing on expanding economic opportunities. These needs are best met through housing and community development activities such as homeownership programs and infrastructure improvements.

Economic Development Needs

The city is dedicated to sustaining existing businesses while encouraging new business opportunities that promote job creation. The City established the following economic development goals:

- Promote the development of new businesses and expansion of existing businesses.
- Provide economic opportunities for low –and moderate-income families.

Target Area Needs Assessment

The city determined that the Consolidated Plan would address three specific target areas, Downtown Business District, Little Italy – Hill Street Area and Lansingburgh – Main Street Grant Area. A targeted needs assessment was conducted for each area analyzing infrastructure, parks, green space, commercial opportunities, and housing. Infrastructure included streetscape, water, sanitary sewers, street lighting and storm sewers. These areas will also be receiving other leveraged funding that the City will use HUD funds to complete the improvements with.

3. Evaluation of past performance

the implementation of its CDBG, HOME, and ESG programs, the City of Troy takes In various initiatives to ensure success in meeting Consolidated Plan objectives and addressing community need. The city expended over 95% of its allocation on activities benefiting low- and moderate-income persons. The city involves the public in its programs by conducting extensive public outreach and complying with citizen participation requirements. Additionally, the city coordinates with various non-profit and other local organizations in the implementation of its programs to ensure funding has the greatest impact in addressing needs. During PY 2023-2024, Troy expended \$2,025,380.00 on activities meeting its strategic plan objectives of providing decent housing, emergency shelter, providing a suitable living environment, and creating economic opportunity. As a result, Troy funds high priority projects to the extent possible.

In PY 2023, Troy was able to funds projects that directly addressed specific strategic plan objectives including:

Housing - \$497,412

2023 Projects:

- CHDO Housing Rehabilitation
- Homebuyer Incentive Program
- Making Homeownership a Reality

Strategic Plan Objectives Addressed

- Sustain existing housing stock through rehabilitation and necessary improvements. Increase the number of new affordable housing units.
- Increase homeownership opportunities.

Suitable Living Environment - \$1,716,668

2023 Projects:

- Code Enforcement
- Recreation Improvements
- Lansingburgh Reinvestment Target Area
- ADA Accessibility Improvements

Strategic Plan Objectives Addressed

- Improve and stabilize city neighborhoods specifically in identified target areas.
- Enhance and encourage residential and Business involvement.
- Promote safe neighborhoods.
- Remove Slum and Blight

Homeless and Special Needs Populations - \$151,008

2023 Projects:

- Unity House - Domestic Violence Shelter and Homeless Prevention
- Roarke Connections – Homeless Prevention
- Joseph’s House and Shelter – Emergency Shelter
- TAUM – Homeless Prevention & Rapid Rehousing
- YWCA – Homeless Prevention
- CARES, Inc. – HMIS Tracking

Strategic Plan Objectives Addressed

- Increase resources directed towards prevention efforts.
- Expand the availability of appropriate and affordable housing.
- Strengthening community supports for formerly homeless individuals and families to ensure housing stability.
- Increase the investment and involvement of community members in ending homelessness.

The City met citizen participation requirements by conducting extensive public outreach including three public hearings, two (2) 30- day public comment periods on the 2025-2029 Five (5) year Consolidated Plan and the 2025 Annual Action Plan, and the Council approval of the recommended Five (5) year Consolidated plan and the 2025 Annual Action Plan and final budget appropriations. The City Coordinated with local non-profits and other organizations in the implementation of its programs to ensure the greatest impact in addressing community needs. In PY 2024, Troy allocated funds for housing, public facilities, and neighborhood improvements through activities targeted at assisting the low/moderate income persons.

Through the City's final year under the 2020-2024 Consolidated Plan, all activity goals have either been 100% met or are on track for being met in the fifth year. The City's final year CAPER for the previous Consolidated Plan 2024 will not be reported until late 2025.

4. Summary of citizen participation process and consultation process

The development of the Consolidated Plan is a continuous process that provides various opportunities for feedback including four city wide focus groups, two public hearings, and two 30-day public comment period.

The City held four (3) public focus groups on March 13, March 18 and March 20th. A special presentation was given to the City Council members as well on March 25th. Public, private, and social service organizations and community members were encouraged to attend and provide input on proposed 5 year and Annual Consolidated Plan activities through a public notice published in the local newspaper. Public input was also solicited at all focus groups. The Housing and Community Development Department also posted a 30-day public comment period in the local newspaper on March 16th and March 31st starting April 1st and ending April 30, 2025.

Opportunity for public review and comment was also given through the Troy City Council available through a 30-day comment period from April 1st to May 1, 2025. After proper public outreach and compliance with HUD citizen participation requirements, the Consolidated Plan was adopted by City Council in June 2025.

Technical Assistance

Assistance was available throughout the process to all people or groups in need. Technical assistance, including accessibility requests, the need for language translation, or referrals to appropriate community agencies providing assistance was and is available through the Department of Housing and Community Development located at Troy's City Hall and by calling (518) 279-7149 and (518)279-7150.

Consultation

The City of Troy's Housing and Community Development Department serves as the lead entity in carrying out the Consolidated Plan. However, the Consolidated Plan is prepared through collaborative efforts between the City and other public and private agencies including:

- Department of Planning;
- Department of Economic Development;
- Department of Public Works;
- Bureau of Code Enforcement and Engineering;
- Rensselaer County Department of Social Services;
- Rensselaer County Department of Health;
- Joseph's House;
- CARES;
- YWCA;
- Unity House;
- Habitat for Humanity;
- Troy Housing Authority;
- Troy Redevelopment and Improvement Program (TRIP);
- Community Economic Opportunities (CEO);

The Citizen Participation Plan (CP) encourages public participation, emphasizing involvement by low and moderate-income people, particularly those living in areas targeted for revitalization and areas where funding is proposed. In addition, it encourages the participation of all its citizens, including minorities, non-English speaking persons, and persons with disabilities. Written materials can be provided in Spanish, and the city makes all reasonable accommodations for persons with special needs that request assistance.

The city provides the public with reasonable and timely access to information and records relating to the data or content of all federally required documents and publications. The City of Troy also provides full and timely disclosure of programming records and information for the preceding five years consistent with applicable Federal, State and local laws regarding personal privacy and confidentiality.

Action Plans and recommended uses of funding are posted for public review and comment for the requisite 30 days. The city posted display advertisements in the local newspaper. Information is also posted on the City website in accordance with the Citizen Participation Plan.

5. Summary of public comments

The City of Troy conducted three (3) public focus groups in various locations throughout the community and one with the City Council, in which the public was invited to attend, to receive input on the 2025-2029 Consolidated Plan and proposed activities for the ensuing five-year period. Comments were received at all public focus groups and are summarized in attachments to this Plan. Please see attachments for a complete summary of comments received and the City's response to each.

6. Summary of comments or views not accepted and the reasons for not accepting them

The City of Troy conducted three (3) public focus groups to gather input on the proposed Consolidated Plan, activities, and funding for the 2025-2029 five-year period. Attendees of the public focus groups were encouraged to provide their input and provide comments on proposed activities. All comments were accepted and reviewed. The City of Troy did not reject any comments received and considered all comments in the development of the 2025-2029 Consolidated Plan.

7. Summary

None

The Process

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	Troy	
CDBG Administrator	Troy	Housing & Community Development
HOPWA Administrator		
HOME Administrator	Troy	Housing & Community Development / CARES Inc.
ESG Administrator	Troy	Housing & Community Development / CARES Inc.
HOPWA-C Administrator		

Table 1– Responsible Agencies

Narrative

The City of Troy Housing and Community Development Department is responsible for preparing a Five-Year Consolidated Plan and an Annual Action Plan for its grant programs funded through the Department of Housing and Urban Development (HUD). The City of Troy is responsible for developing and monitoring a citizen participation plan. The Citizen Participation Plan can be found as an attachment to this Consolidated Plan document. The City of Troy is a HUD Entitlement Community and receives CDBG, HOME, and ESG funding. The City of Troy Housing and Community Development Department is the leading agency for the administration of CDBG and HOME funds.

CARES, Inc. is the lead agency for the Troy/Rensselaer Continuum of Care, of which the City of Troy is a participant. The City distributes funds to CARES, Inc., as a sub-recipient, to administer its ESG funding. The City of Troy and CARES, Inc. enter into a sub-recipient agreement for the administration of the ESG grant program.

The Housing and Community Development Department also consulted with the Troy Housing Authority concerning consideration of public housing needs and any planned grant program activities. The Troy Housing Authority is the leading agency for the administration of the Housing Choice Voucher (HCV) program and manages public housing in the City of Troy.

In preparation for the Five-Year Consolidated Plan and Annual Action Plan, the city also consulted with other public and private agencies that provided assisted housing, health services and social services

including those focusing on services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and Homeless persons.

Consolidated Plan Public Contact Information

Carolyn Skriptshak, Community Development Program Supervisor, 433 River Street, Troy NY 12180 (518)279-7150.

Adrienne Waugh, Project Manager (518)279-7188.

Charles Doyle, Monitoring Technician, 433 River Street, Troy NY 12180 (518)279-7149.

Christine Hillary, Assistant Planner, 433 River Street, Troy NY 12180 (518)279-7152.

PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)

1. Introduction

Consultation and coordination of the Consolidated Plan ensures a unified vision for housing and community development activities in the City of Troy. The City of Troy developed this plan as a collaborative process to shape its programs into effective, coordinated strategies. This process also facilitates the opportunity for planning and citizen participation to take place in a comprehensive context, to reduce duplication of effort at the local level. The City of Troy also manages flood prone areas through our SWMP (stormwater Management Program).

In the development of the 2025-2029 Consolidated Plan, the city was sure to include all relevant stakeholders including public, private, and nonprofit organizations. Nonprofit organizations may include, but are not limited to, service providers and community housing development organizations, developers, and local businesses. The city works closely with its partners to design programs that address identified needs.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City of Troy's Housing and Community Development Department serves as the leading entity in carrying out the Consolidated Plan along with various public, private, and non-profit agencies. The City has developed sufficient capabilities for implementing and administering programs in house strengthening coordination between all agencies. The City has made a great effort to increase outreach to public and private entities by continuing to communicate the City's strategic goals. The key agencies involved in carrying out the Consolidated Plan are described below.

Public Sector

The City's Housing and Community Development Department has evolved into a key housing agency, and it is essential that the city foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The city will coordinate with the following public agencies when carrying out its Consolidated Plan.

- Department of Planning and Community Development;
- Department of Economic Development;
- Department of Public Works;
- Bureau of Code Enforcement and Engineering;
- Troy Housing Authority

- Rensselaer County Department of Social Services; and
- Rensselaer County Department of Health.

Non-Profit Agencies

Though the City does not directly fund organizations providing public services, Troy still strongly supports and coordinates with several nonprofit organizations. Nonprofit organizations play a key role in delivering services to the public and providing programs essential to the community such as homeless services, youth programs, domestic violence assistance, and special needs services. The following are key non-profit organizations providing these services:

- Joseph's House;
- CARES;
- YWCA;
- Unity House;
- Troy Area United Ministries;
- Roarke Center;
- Habitat for Humanity;
- Troy Redevelopment and Improvement Program (TRIP);
- Community Economic Opportunities (CEO); and

Private Sector and Other

Private entities can effectively support the delivery of programs and services by offering additional resources that can be leveraged to supplement existing services or fill in gaps. The City of Troy will continue to seek additional funding sources for neighborhood livability and housing investment in Troy. The city will partner with lenders, affordable housing developers, and business and economic development organizations when possible.

The City will also continue to participate in the Rensselaer County Homeless Services Collaborative and coordinate with entities that can assist in providing economic opportunities such as Hudson Valley Community College, Rensselaer County, local unions, the Capital Region Workforce Investment Board, the Troy Landbank, The Troy IDA, and the Troy LDC.

Troy Housing Authority

The City works very closely with the Troy Housing Authority in providing services for low-income public housing, HUD Rental Assistance Demonstration (RAD) Program and HCV clients and to enhance planning for services. The City coordinates with the housing authority on evaluation of proposed and existing projects and for the implementation of the Public Housing Strategy included in the Consolidated Plan. The City and the housing authority collaborate when identifying five-year goals and priorities and making sure that services are delivered successfully.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

The CoC works diligently with the City of Troy, Rensselaer County Department of Social Services and New York State Office of Temporary and Disability Assistance in order to most effectively utilize local and state ESG funding to prevent homelessness within the CoC geographic area. The CoC works with systems partners, including the Albany City Mission, the VA and the Troy Housing Authority to ensure there is no wrong door entry for those seeking assistance. Utilizing funds from the City and State, the CoC developed both financial assistance programs, legal assistance, including eviction prevention representation, and improving client participation within mainstream benefits and case management. These steps are specifically outlined within the City of Troy's 2015 Consolidated Plan Amendment which was developed in cooperation with the full CoC.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

The City of Troy participates in the Troy/Rensselaer Continuum of Care, of which CARES, Inc. is the leading agency. The CoC consults with the State and local ESG funding providers by maintaining open communication with all key stakeholders. The CoC, in coordination with the City of Troy and ESG funded agencies, works diligently to determine how to allocate funds per eligible activity, develop performance measures, create outcome measurements, and establish funding policies and procedures for ESG programs. Outside of the regular bi-monthly ESG specific meetings which are open to all CoC members, the City of Troy verbally reports on the progress of ESG programs to the full CoC during the CoC monthly meetings. The CoC and the City continue to work with key stakeholders to ensure that CoC, ESG, private and other government funds are most effectively utilized in order to prevent and end homelessness. This coordination created additional financial assistance, legal assistance, and case management programs for those at risk of homelessness and those in need of rapid re-housing.

The CoC coordinates with HOPWA, TANF, RHY, Head Start and private entities serving the homeless and those at risk of homelessness in the planning and operation of projects in order to ensure a full continuum of care. Through the CoC Outreach Committee representatives from the CoC, ESG, private and government funded housing services including emergency shelter, transitional housing, rapid re-housing, prevention services, and permanent supportive housing programs work together to ensure that services are coordinated in an appropriate and efficient fashion for clients.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

Table 2– Agencies, groups, organizations who participated

1	Agency/Group/Organization	Joseph's House and Shelter
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	
2	Agency/Group/Organization	CARES Inc
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	

3	Agency/Group/Organization	YWCA
	Agency/Group/Organization Type	Services-homeless Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	
4	Agency/Group/Organization	TAUM - Troy Area United Ministries
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	
5	Agency/Group/Organization	UNITY HOUSE OF TROY
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	

6	Agency/Group/Organization	CATHOLIC CHARITIES OF RENSSELAER COUNTY
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	
7	Agency/Group/Organization	CAPITAL DISTRICT HABITAT FOR HUMANITY, INC.
	Agency/Group/Organization Type	Housing CHDO
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	
8	Agency/Group/Organization	Troy Housing Authority
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	

Identify any Agency Types not consulted and provide rationale for not consulting

The City of Troy contacts all agencies and organizations relevant to addressing community needs and activities identified in the Consolidated Plan. The Housing & Community Development Department strongly encourages all agencies to update the city on any and all needs the community might feel are important and needs to be addressed.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	CARES, Inc.	The City of Troy has adopted the goals identified in the Ten-Year Plan to end homelessness for its ESG program. The city is a member of the CoC and works with CARES through its ESG program to address homeless needs.
Comprehensive Plan	C/O Troy Housing and Community Development	The goals of the Consolidated Plan are based on community needs and needs identified in the Comprehensive Plan. The City of Troy certifies that its Consolidated Plan objectives are consistent with comprehensive planning priorities.

Table 3– Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))

CARES, Inc., the leading agency for CoC, is a significant partner in carrying out Consolidated Plan activities, specifically ESG activities. CARES is responsible for the administration of the ESG program and for providing essential homeless services including transitional housing, emergency shelter housing, and homeless prevention services. As a member of the CoC, it is important for the City of Troy and CARES to coordinate efforts and continue efforts to meet the objectives identified in the Consolidated Plan.

Collaboration between local, county, and state agencies is important in successfully carrying out the goals and objectives identified in the Consolidated Plan and addressing community needs. The city also works closely with the Mayor, Deputy Mayor, City Council and all city Department Heads to ensure coordination with those departments in implementing programs.

Narrative

PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting Broken Link - the County may have relocated this document.

The City of Troy's Citizen Participation Plan proposes an expanded role for low-income residents which will:

- Increase participation by low, very low, and extremely low-income people, residents of public/assisted housing and people with special needs;
- Clarify roles and responsibilities and build a community consensus on assets, needs and interests, and;
- Result in a plan based on low-income citizen review and comment and be supplemented by feedback from other citizens, businesses, and other community-based entities.

The Lead Agency for the consolidated planning process is the City of Troy Housing and Community Development Department.

The City of Troy Department of Housing & Community Development hosted two public hearings during the program year and four public focus groups. The first public hearing was scheduled prior to the statutory 30-day public comment period. The second public hearing was conducted within the 30-day comment period, and after the publication of the annotated draft list of projects that are proposed to be funded. The annotated list included the amount of assistance the city expects to receive, the range of activities proposed, and the amount of funding that will benefit the low-income population.

Hearings are conducted in Troy City Hall which is handicapped accessible and centrally located. Services for special needs populations, including non-English speaking persons is available.

The City publishes its notice for public comment in The Record, via e-mail to all neighborhood organizations, and will submit copies of notices to the Troy Public Library (Main and Lansingburgh branches), the Troy Housing Authority, and will post the notices on the City's official website at www.troyny.gov. Copies of the CPP, Consolidated Plan, and CAPER are also available in these locations.

Citizen comments and/or complaints received are included in the record of the hearings.

The collection of this data directly impacted goal setting for the 2025-2029 Consolidated Plan. The City of Troy firmly believes that citizen participation is an integral component to successful planning and implementation of housing and community development activities. The city considers all residents' needs identified through public focus groups, public hearings, and through data collected by the community survey. Public opinions, along with stakeholder recommendation formulate priority needs and assist in structuring it's five-year Consolidated Planning activities.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	Just Questions asked	Small Citizens participation turn out but all were happy with City's 5 year plan.		
2	Public Hearing	Non-targeted/broad community	Just questions asked	Small Citizens participation turn out but all were happy with City's 5 year plan.		
3	Newspaper Ad	Non-targeted/broad community	Just questions asked	Small Citizens participation turn out but all were happy with City's 5 year plan.		
4	Internet Outreach	Non-targeted/broad community	Just questions asked	Small Citizens participation turn out but all were happy with City's 5 year plan.		

Table 4– Citizen Participation Outreach

Needs Assessment

NA-05 Overview

Needs Assessment Overview

The C/O of Troy is designated as a HUD Entitlement community, where it is awarded CDBG, ESG and HOME funding to assist in identifying needs, addressing issues and developing a plan to help create a viable urban community. It is the responsibility of the Housing and Community Development Dept to identify the community needs, gaps in services, and key issues on which to focus the community outreach process. Several public meetings were held with local residents, neighborhood organizations, public services providers, community leaders, and local developers. These meetings provide an opportunity for the community to openly express any concerns for their community and to learn how HUD funding can assist in improving their neighborhoods. Among many needs of the community, the higher-ranking needs were neighborhood revitalization via infrastructure improvements, identifying housing code / safety issues via Code Enforcement, access to affordable housing / homeownership opportunities and availability of assistance to homeless / potential homeless residents.

The C/O of Troy Housing and Community Development Dept. continuously collects information from the public, other C/O of Troy Depts. and various data driven web-based databases, including (by not limited to) the US Census bureau to help to understand the community profile. The community profile presents statistical data and relevant community patterns and trends that will serve as the basis for identifying goals for a five-year period. The community profile and housing and homelessness assessment provides information regarding demographics, household data, special needs data, income data, education data, economic data and homeless data. Most of the data utilized to understand the community profile trends is obtained through the US Census Bureau (2020 Decennial Census: Profile of General Population and Housing Characteristics) and from the 2006-2016 Comprehensive Housing Affordability Strategy (CHAS) data provided by HUD.

The City of Troy's population is estimated to be 51,401 (2020 Decennial Census). This is a 3.6 % increase from 2018, where the population was listed at 49,610 (2018 ACS Estimate). The highest population counted in Troy during the entire 21st century so far, it is nonetheless 6.2 % lower than its 1990 total of 54,269 (1990 census). During the same two years, the population of its host Rensselaer County increased by 1.1 % from 159,442 (2018 ACS Estimate) to 161,130 (2020 Decennial Census). Troy's population comprises 31.9 % of Rensselaer County's population.

Recent data shows that the median age of the City of Troy is 31 years of age, with 19.3 % of the population under the age of 18, and 12.2 % over the age of 65 (2020 Decennial Census). (30.7 was the estimated median age in the 2018 ACS estimate, and 30.4 in the 2013 ACS estimate.) Due to the presence of three colleges located in the City of Troy, residents ages 20-24 are the largest segment of the population at 12.4 % (2020 Decennial Census). The next largest segments of the population, as per

the 2018: ACS 5-Year Estimates, are residents ages 15-19 (10.3 %), residents ages 25-29 (9.4 %), and residents ages 30-34 years (8.2 %).

Race/Ethnicity

As per the 2020 Decennial Census and based on total population, 61.2 % of Troy residents have identified as White alone, 19.7 % as Black / African American alone, 5.0 % as Asian alone, 0.4 % American Indian or Alaska Native alone, 3.8 % as one other unlisted race alone, and 9.9 % as two or more races combined. 10.6 % identify as Hispanic/Latino, regardless of their identified race(s).

NA-40 Homeless Needs Assessment - 91.405, 91.205 (c)

Introduction:

The City of Troy is part of the Troy/Rensselaer County Continuum of Care (CoC) and coordinates with various agencies in addressing the housing and service needs of Troy's homeless population. CARES of NY, Inc. acts as a coordinating entity for homeless services throughout Rensselaer County and most homeless service providers are located within the City of Troy. Many factors can result in families and individuals becoming homeless or being at risk of losing their housing, including the loss of a job, eviction, special needs (addiction, mental health, HIV), rent increases, or domestic violence. The City will continue to participate in the CoC planning process to meet homeless needs within the City of Troy and will utilize Emergency Solutions Grant (ESG) funds to assist providers with homeless programs when possible.

The CoC ensures the HMIS is administered in compliance with the CoC interim rule, the 2018 HMIS Data Standards and related HUD notices by working directly with the HMIS Data Administrator through the HMIS Advisory Committee. The HMIS Advisory Committee advises the HMIS Administrator on HMIS activities and policies and regularly reports back to the full CoC. The HMIS Administrator monitors agency compliance with the CARES Regional HMIS Policy and Procedure Manual which outlines all user and agency duties to comply with the 2018 HMIS Data Standards and 2010 Security Standards, and 2004 Interim Rule. Working closely with the HUD field office, the Technical Assistance team from Cloudburst and the Collaborative Applicant, data quality, privacy, and security are monitored constantly and reported to the CoC at least, quarterly. All agencies and users have agreed to abide by the Policy and Procedures Manual on security, privacy, data quality, HUD Regulations, and the appropriate applications of HMIS data. Agencies are monitored both formally and informally for compliance and any significant breaches in compliance are reported to the Collaborative Applicant for further action.

Housing types that exist in the Troy/Rensselaer County CoC include emergency shelter, transitional housing, rapid re-housing, and permanent supportive housing. Each type of housing maintains a bed coverage rate of 90%. The average length of time in housing for each type is as follows:

- **Emergency** – 35 days
- **Transitional** – 163 days
- **Permanent Supportive** – 1303 days
- **Rapid Re-Housing** – 200 days

Homeless Needs Assessment

Population	Estimate the # of persons experiencing homelessness on a given night		Estimate the # experiencing homelessness each year	Estimate the # becoming homeless each year	Estimate the # exiting homelessness each year	Estimate the # of days persons experience homelessness
	Sheltered	Unsheltered				
Persons in Households with Adult(s) and Child(ren)	76	197	0	0	0	0
Persons in Households with Only Children	0	3	0	0	0	0
Persons in Households with Only Adults	10	272	0	0	0	0
Chronically Homeless Individuals	8	4	0	0	0	0
Chronically Homeless Families	0	0	0	0	0	0
Veterans	1	1	0	0	0	0
Unaccompanied Child	0	12	0	0	0	0
Persons with HIV	0	3	0	0	0	0

Table 5- Homeless Needs Assessment

Data Source Comments: HMIS PIT 2023, Housing Inventory Chart 2023. HMIS estimates do not include DV numbers but PIT (Estimates of pers) THE HMIS will not give first time homeless numbers broken down by Estimates # leaving homelessness includes only ESG and Outreach Programs.

Indicate if the homeless population is: Has No Rural Homeless

If data is not available for the categories "number of persons becoming and exiting homelessness each year," and "number of days that persons experience homelessness," describe these categories for each homeless population type (including chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth):

Nature and Extent of Homelessness: (Optional)

Race:	Sheltered:	Unsheltered (optional)
White	376	58
Black or African American	392	26
Asian	10	4
American Indian or Alaska Native	13	3
Pacific Islander	2	1
Ethnicity:	Sheltered:	Unsheltered (optional)
Hispanic	105	2
Not Hispanic	637	78

Data Source Comments: HMIS-report builder-unsheltered=outreach consumer. Notes: There is no place to record null data in above chart so they are not included in these calculations.

Estimate the number and type of families in need of housing assistance for families with children and the families of veterans.

Families with children – In 2023, the HMIS recorded 860 people in 101 households needing assistance through the homeless housing network of services. 11 of these households were Veteran headed households. On average there are 12 homeless households with 2 children each in emergency shelters on a given night in the City of Troy. Most of these families are headed by single female heads of households.

Families of veterans – The HMIS has recorded 15 families with children being assisted in 2023 past year through Homeless Prevention and Rapid Rehousing and no Veteran families requiring an emergency shelter stay in 2023.

Describe the Nature and Extent of Homelessness by Racial and Ethnic Group

See above chart

Describe the Nature and Extent of Unsheltered and Sheltered Homelessness.

Homeless- The entire unsheltered population counted within the past three years during the PIT have been single individuals. The 2023 PIT documented that 50 percent of unsheltered homeless were HUD defined chronically homeless. Sixty percent were identified having a mental illness and eighty percent were identified with a substance abuse disorder.

Sheltered Homeless - The 2023 PIT indicates that 18 percent of homeless households were families with children and 83 percent were single individual households. Ten percent of adults utilizing emergency homeless services (both single individuals and individuals within families with children) were identified having a mental illness and 8% were identified with a substance abuse disorder.

Discussion:

The CoC ensures the HMIS is administered in compliance with the CoC interim rule, the 2018 HMIS Data Standards and related HUD notices by working directly with the HMIS Data Administrator through the HMIS Advisory Committee. The HMIS Advisory Committee advises the HMIS Administrator on HMIS activities and policies and regularly reports back to the full CoC. The HMIS Administrator monitors agency compliance with the CARES Regional HMIS Policy and Procedure Manual which outlines all user and agency duties to comply with the 2018 HMIS Data Standards and 2010 Security Standards, and 2004 Interim Rule. Working closely with the HUD field office, the Technical Assistance team from Cloudburst and the Collaborative Applicant, data quality, privacy, and security are monitored constantly and reported to the CoC at least, quarterly. All agencies and users have agreed to abide by the Policy and Procedures Manual on security, privacy, data quality, HUD Regulations,

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Housing types that exist in the Troy/Rensselaer County CoC include emergency shelter, transitional housing, rapid re-housing, and permanent supportive housing. Each type of housing maintains a bed coverage rate of 90%. The average length of time in housing for each type is as follows:

- **Emergency** – 35 days
- **Transitional** – 163 days
- **Permanent Supportive** – 1303 days
- **Rapid Re-Housing** – 200 days

This section of the Consolidated Plan provides data on people and families who are homeless in the City of Troy and within the CoC jurisdiction. The data below are estimates deduced from the 2019 Point in Time Count and the CARES Regional HMIS using System Performance data. HMIS only tracks length of program stay for households that are served by organizations that participate within the HMIS.

If the PJ will establish a preference for a HOME TBRA activity for persons with a specific category of disabilities (e.g., persons with HIV/AIDS or chronic mental illness), describe their unmet need for housing and services needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2) (ii))

NA-50 Non-Housing Community Development Needs - 91.415, 91.215 (f)

Describe the jurisdiction's need for Public Facilities:

Through comprehensive needs assessments and numerous community meetings since 2010 to present, the City of Troy has identified public facilities and public improvements as a large need in the community. The City of Troy largely utilizes its CDBG funds in its strategic approach to alleviate poverty through various community development activities focused on neighborhood revitalization. Fixing tangible assets in the form of physical and social infrastructure improvements has been identified as one of the most significant needs in Troy and is supported community wide. Neighborhood infrastructure development that incorporates social design into physical improvements will change the neighborhood landscape and significantly improve the social connectedness of its residents. Community initiative is vital to revitalizing the health of a neighborhood and to the provision of a suitable living environment and economic sustainability for residents.

Infrastructure improvements (public facilities and public improvements) are a high priority for Troy specifically within the target areas of the Downtown Business District, Little Italy – Hill Street Area and Lansingburgh – Main Street Grant area. The city expects to address the needs identified such as street lighting, curbs, sidewalks improvements, trash receptacles, tree planting, handicapped curb cut outs, park and recreational improvements, and vacant building stabilization and demolition.

The city also depends on funding sources received through other departments, such as Parks and Recreations, to prioritize public improvement projects and possibly address that need. The city makes efforts to partner with the other Department to undertake public improvement activities when possible.

These areas were also chosen because the city was able to leverage other outside funding to make these areas a much more sustainable project.

How were these needs determined?

Priority community needs, and the needs identified above, have been determined through a comprehensive planning process starting in 2024. Through its Consolidated Planning process, the City of Troy conducted extensive community outreach and consultation with public, private and social service organizations. Included in this process were community meetings conducted in 2024 and again in 2025 with 3 community meetings within different parts of the city. The City of Troy also conducted an infrastructure needs assessment in 2024 with the purpose of identifying major neighborhood revitalization needs for the 2025-2029 period.

Describe the jurisdiction's need for Public Improvements:

See above paragraph which describes the needs for Public Facilities/Improvements. Many priorities for the City of Troy can fall under both public facilities or public improvement, therefore the paragraph above provides information covering needs for public facilities/improvements.

How were these needs determined?

Priority community needs, and the needs identified above, have been determined through a comprehensive planning process starting in 2024. Through its Consolidated Planning process, the City of Troy conducted extensive community outreach and consultation with public, private and social service organizations. Included in this process were community meetings conducted in 2024 and again in 2025 with many public comment sheets available at all meetings. The City of Troy also conducted an infrastructure needs assessment in 2024 with the purpose of identifying major neighborhood revitalization needs for 2025-2029 period.

Describe the jurisdiction's need for Public Services:

The city is taking the best approach to revitalizing target areas to provide a suitable living environment and focusing on expanding economic opportunities. These needs are best met through housing and community development activities such as homeownership programs and infrastructure improvements. Historically, it has been demonstrated that directly funding public service activities does not serve the greatest benefit as it often does not provide a connection between beneficiaries and the community. However, the City of Troy recognizes that education and employment is critical in reversing the trends of poverty and will support public service agencies providing daycare, after school programs, and educational opportunities for low-income working families that live and work in the City of Troy. The city is also confident that through its community revitalization efforts, low-income residents will receive the greatest benefit. The City offers many public service programs funded through local resources that will directly benefit low-income residents and provide the services needed.

How were these needs determined?

Priority community needs, and the needs identified above, have been determined through a comprehensive planning process starting in 2024. Through its Consolidated Planning process, the City of Troy conducted extensive community outreach and consultation with public, private and social service organizations. Included in this process were community meetings conducted in 2024 and again in 2025 with many public comment sheets available at all meetings. The City of Troy also conducted an infrastructure needs assessment in 2024 with the purpose of identifying major neighborhood revitalization needs for the 2025-2029 period. The city was also able to leverage other outside funding sources, so we are able to have a much bigger target area with more sustainable improvements to the areas.

Based on the needs analysis above, describe the State's needs in Colonias

Housing Market Analysis

MA-05 Overview

Housing Market Analysis Overview:

The ability to obtain affordable housing for low-and moderate-income individuals and families continues to be a challenge nationwide. In the current market, household income levels have not remained balanced with the cost of housing resulting in an affordability gap, or inability to afford the cost of housing. The housing market has changed slightly since the City's previous Consolidated Plan and the housing analysis section of this plan will identify housing market characteristics specific to the City of Troy including supply and demand, condition and cost of housing, and housing available to people with disabilities and people with HIV/AIDS and their families.

MA-30 Homeless Facilities and Services - 91.410, 91.210(c)

Introduction

The city participates in the Troy/Rensselaer County Continuum of Care and support efforts to address the needs of homeless persons and persons with special needs that are not homeless but require supportive housing through its relationship with CARES Inc. and other CoC members. The City of Troy provides ESG funding to CARES Inc., the lead agency of the CoC, to administer the ESG program and HMIS activities. City staff collaborated, when possible, in homeless and special population needs projects and activities. Though the City no longer directly funds public service agencies, the City supports private non-profit organizations whose mission is to provide temporary and transitional housing for homeless people, people at risk or being homeless, or persons with special needs.

Facilities Targeted to Homeless Persons

	Emergency Shelter Beds		Transitional Housing Beds	Permanent Supportive Housing Beds	
	Year Round Beds (Current & New)	Voucher / Seasonal / Overflow Beds	Current & New	Current & New	Under Development
Households with Adult(s) and Child(ren)	54	26	18	399	0
Households with Only Adults	62	15	7	271	0
Chronically Homeless Households	0	0	0	154	0
Veterans	0	0	0	21	0
Unaccompanied Youth	0	0	0	0	0

Table 6- Facilities Targeted to Homeless Persons

Data Source Comments:

Describe mainstream services, such as health, mental health, and employment services to the extent those services are used to complement services targeted to homeless persons.

The CoC's plan to increase the percentage of participants that receive mainstream benefits such as health, mental health, and employment services includes strengthening the relationships with community partners specifically Rensselaer County Department of Social Services (DSS) and NYS Office of Temporary and Disability Assistance. The CoC has expanded its partnerships with key stakeholders such as medical, mental health, foster care, and criminal justice providers; the Systems Committee was formed with the intention of collaborating with these new partners and has enabled more frequent and appropriate referrals between HUD funded programs and other system partners. These providers have been engaged in discussion around improving the discharge process from these institutions with the goal of reducing and/or streamlining the discharges into the shelter system. Inviting new partners to the table will broaden the ways in which those in need of mainstream benefits have access to information and referrals for housing support. The plan also includes encouraging community providers to utilize services offered through agencies such as Legal Aid Society that assist participants with eligibility issues related to mainstream benefits. Working collaboratively with DSS will improve the efficiency with which participants are screened and deemed eligible for benefits as well as provide an enhanced knowledge of the types of benefits available.

The CoC plans to increase the percentage of project participants in all CoC-funded projects who increase their incomes through employment. The plan focuses on coordination with employment training and placement programs in the community. Over the last two years the CoC has been working closely with educational and vocational institutions, e.g. Hudson Valley and EOC, to increase accessibility to employment opportunities for all CoC-funded projects participants. In 2019, the CoC developed an MOU with the Capital District Workforce Development Board and a local workforce development agency, EOC, to provide access to employment opportunities and enrollment in workforce assistance programs for Rensselaer County Homeless Services Collaborative program clients.

In 2019 CoC membership received training on the ACCESS-VR and EOC program eligibility to encourage agencies to expand referrals to those programs and services offered throughout the Capital Region. The CoC will support the efforts of the Rensselaer Human Services Cabinet to increase employment options for homeless households in the County. In addition, Unity House will maintain operation of the SAFE employment program which links homeless people to meaningful employment. Homeless women will continue to be referred to employment readiness and educational services at the YWCA's Jamison-Rounds Ready for School / Work Program.

List and describe services and facilities that meet the needs of homeless persons, particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth. If the services and facilities are listed on screen SP-40 Institutional Delivery Structure or screen MA-35 Special Needs Facilities and Services, describe how these facilities and services specifically address the needs of these populations.

Currently there are approximately seven providers for homeless and special needs populations overseeing more than ten facilities throughout the Troy/Rensselaer County CoC. Providers include Catholic Charities, Joseph's House, Rensselaer County Department of Social Services, Unity House, YWCA of the Greater Capital Region, Troy Housing Authority, and the Veterans Administration. Emergency shelters include HCHV/EH- St. Peter's Veterans, Joseph's House, Inn from the Cold, Code Blue Emergency Shelter, DSS funded motels, and the Unity House Domestic Violence Shelter. Transitional Housing facilities include the Unity House of Troy and the YWCA of the Greater Capital Region. Permanent Supportive Housing services include Bethune Program offered through Joseph's House, the Apartment Program offered through YWCA of the Greater Capital Region, Supportive Housing Program and St. Peter's Residence whose provider is Catholic Charities, supportive housing offered through the Troy Housing Authority, several programs offered through Unity House of Troy, and the VASH program offered through the Veterans Administration. Joseph's House and the Veterans Administration also provide rapid re-housing for adult individuals.

These providers facilitate services targeted at the needs of homeless people, particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth.

MA-45 Non-Housing Community Development Assets - 91.410, 91.210(f)

Introduction

Economic Development Market Analysis

Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	125	92	1	1	0
Arts, Entertainment, Accommodations	2,447	2,444	10	14	4
Construction	887	694	4	4	0
Education and Health Care Services	6,861	8,849	29	50	21
Finance, Insurance, and Real Estate	1,626	558	7	3	-4
Information	450	230	2	1	-1
Manufacturing	1,664	709	7	4	-3
Other Services	1,202	670	5	4	-1
Professional, Scientific, Management Services	3,235	1,013	14	6	-8
Public Administration	1,998	0	8	0	-8
Retail Trade	1,630	1,638	7	9	2
Transportation and Warehousing	1,423	363	6	2	-4
Wholesale Trade	255	349	1	2	1
Total	23,803	17,609	--	--	--

Table 7 - Business Activity

Data Source

Comments:

Labor Force

Total Population in the Civilian Labor Force	43,481
Civilian Employed Population 16 years and over	43,281
Unemployment Rate	9.40
Unemployment Rate for Ages 16-24	25.60
Unemployment Rate for Ages 25-65	9.10

Table 8 - Labor Force

Data Source Comments:

Occupations by Sector	Number of People
Management, business and financial	5,180
Farming, fisheries and forestry occupations	1,220
Service	3,015
Sales and office	6,265
Construction, extraction, maintenance and repair	1,264
Production, transportation and material moving	710

Table 9 – Occupations by Sector

Data Source Comments:

Travel Time

Travel Time	Number	Percentage
< 30 Minutes	16,620	78%
30-59 Minutes	3,950	18%
60 or More Minutes	800	4%
Total	21,370	100%

Table 10 - Travel Time

Data Source Comments:

Education:

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	1,340	395	1,415
High school graduate (includes equivalency)	4,075	745	17,602
Some college or Associate's degree	5,870	580	1,695
Bachelor's degree or higher	5,710	305	665

Table 11 - Educational Attainment by Employment Status

Data Source Comments:

Educational Attainment by Age

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
Less than 9th grade	739	1,363	160	550	655
9th to 12th grade, no diploma	3,933	2,517	480	960	810
High school graduate, GED, or alternative	2,755	7,977	5,187	9,330	6,044
Some college, no degree	3,541	8,163	1,075	2,125	6,044
Associate's degree	535	3,451	775	1,545	300
Bachelor's degree	1,338	4,626	2,194	2,972	2,217
Graduate or professional degree	331	3,152	612	689	470

Table 12 - Educational Attainment by Age

Data Source Comments:

Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	28,703

Educational Attainment	Median Earnings in the Past 12 Months
High school graduate (includes equivalency)	33,842
Some college or Associate's degree	46,991
Bachelor's degree	61,415
Graduate or professional degree	73,767

Table 13 – Median Earnings in the Past 12 Months

Data Source Comments:

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

The leading employment sector in the City of Troy is education and Health Care Services workers, accounting for 34% of the total number of workers. Retail trade follows as the second largest workers or 14%. Arts, Entertainment, Accommodations and Professional, Scientific, Management Services are the third and fourth largest sectors at 12% and 9% respectively.

Increasing economic opportunity is a key component to ensuring the viability of the City of Troy. The city is dedicated to sustaining existing businesses while encouraging new business opportunities that promote job creation. Employment is fundamental to providing financial independence for families and individuals and to providing a stable economic environment. The City established the following economic development goals:

- Promote the development of new businesses and the expansion of existing businesses.
- Provide economic opportunities for low –and moderate-income families.

The City of Troy is one of the Capital Region's fastest growing areas for business and commerce. With enthusiastic financial backing from the State of New York, the City has made significant financial investments in the infrastructure of the downtown and surrounding areas. The City's most important attributes are a robust mix of consumers, a diverse college and university population, and an educated workforce nurtured by Rensselaer Polytechnic Institute, a world class technological facility. The City's downtown area contains numerous office facilities available to support any influx of private sector or governmental office workers.

Private sector collaborations such as Historic Troy 2020, and the Troy Redevelopment Foundation, have been formed to bring together the talents and expertise of business leaders, local and state government, academia, the arts, and the non-profit sector to chart a course for Troy, and to infuse financial and human resource investment into the revitalization of the City.

The city is in the Tech Valley business corridor and New York's Capital Region, with a highly educated technical and professional workforce. Troy has a good quality of life with many recreation options, nearby natural areas, affordable housing and the lowest urban crime rate in the region. The state's transportation network provides quick access to surrounding metropolitan areas including New York City, Boston and Montreal

Describe the workforce and infrastructure needs of the business community:

The infrastructure work needed in the downtown business district is due to the fact that this area is not ADA compliant and the City plans on bring it into compliance

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

The City of Troy CRC promotes community and economic development and the creation of jobs in the non-profit and for-profit. CRC develops and provides programs for not-for-profit institutions, manufacturing and industrial businesses and other entities to access low interest tax-exempt and non-tax-exempt financing for their eligible projects. The Corporation undertakes projects and activities within the City for the purpose of relieving and reducing unemployment, bettering and maintaining job opportunities, carrying on scientific research for the purpose of aiding the City by attracting new industries to the City or by encouraging the development of, or retention of, an industry in the City, and lessening the burdens of government and, acting in the public interest.

The City of Troy IDA offers financial assistance to new and existing businesses and developers through a variety of tax abatements and incentives.

The Troy Local Development Corporation objective is to construct, acquire, rehabilitate and improve buildings or sites and to assist financially with the construction, acquisition, rehabilitation and improvement of buildings or sites, for use by others, that are in the City of Troy.

From meeting with existing businesses and discussing how the City can best support the retention of jobs, and facilitate growth and expansion, to attracting new investors who have the need to create new jobs and the desire to contribute to the commercial tax base, to reclaiming and redeveloping the most underutilized and under-appreciated locations along the waterfront, the TLDC's an active economic development agent of the City of Troy.

Working in tandem with local partners, the City of Troy and the Troy Industrial Development Authority, has strengthened the federal, state, and private partnerships enabling the City to significantly expand its financial assistance programs.

Historic Troy 2020 is a community organization formed to provide the vision to return Troy to prosperity. Historic Troy 2020 aims to create a plan for economic vitality; a strategic business plan for Troy in the year 2025. The organization seeks to involve all interested citizens in its committees, to use an open and responsive process for arriving at its conclusions, and to afford an opportunity for all points of view to be expressed.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

With education and health care services being the top employers within Troy, attaining a certain level of education is imperative for obtaining sustainable employment in this area. Top employers in these industries typically require a college degree or certification for employment. Though Troy is home to several colleges, only 25% of residents have earned a bachelor's degree or above. Twenty-six percent of Troy residents do not have a high-school diploma, suggesting the need for increased education and employment training. Further, as retail is a leading industry in Troy, hourly rates must be increased for affordable living.

Generally, people with higher educational levels utilize housing options and supportive services somewhat more effectively and efficiently than their counterparts with lower levels of educational attainment. In addition, research suggests that educational level has a bearing on acquiring or maintaining affordable permanent housing settings.

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

The Troy 100 Forum is where Troy's business, political, community, educational, religious, and cultural leaders meet to talk about topics of public concern. We discuss our views, concerns, and hopes for Troy. It's an opportunity for people trying to shape Troy to present their ideas for exploration and reaction. It's a village square, a place where people come to share information and to network.

The Forum meets twice per year in May and November. Typically, space and refreshments are donated, admission is free and open to anyone, and the program is designed and staffed by volunteers from the community.

Troy Redevelopment Foundation is an economic development organization founded, funded and operated by the largest nonprofit entities in the City of Troy, New York. Comprised of Emma Willard, Northeast Health, Rensselaer Polytechnic Institute, Russell Sage College and Seton Health, the Foundation's mission is to invest financial and human resources into the revitalization of the City by working with leaders in the community, business, education and government to identify opportunities to promote economic development and contribute to Troy's bottom line. Annually, the Foundation contributes a voluntary gift to the city to help fund such opportunities. In addition, the Foundation supports other Troy-based community organizations that are having a real, positive impact on the quality of life in our community.

The Rensselaer County Department of Employment & Training brings together a variety of workforce development organizations and agencies with a primary goal of assisting residents of Rensselaer County and the Capital Region to gain employment and assist employers in finding qualified workers.

The Department operates the Rensselaer County One-Stop Employment Center. The purpose of the Center is to conveniently bring employment opportunities, training assistance, labor market information and other workforce services to residents and employers in a single environment. The Center is open to anyone seeking employment.

Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?

No

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

N/A

Discussion

none

MA-50 Needs and Market Analysis Discussion

Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")

Community Development outreach programs have performed several housing condition surveys, and have found that substandard housing is usually found in lower income neighborhoods with older housing stock. Majority of the housing in Troy was built prior to 1939, indicating the need for housing rehabilitation and community revitalization throughout the city. Low-income census tracts that are considered experiencing multiple housing problems include census tracts 402, 404, 405, 406, 407, 408, 409, and 410. Areas where households with multiple housing problems are concentrated include North Central Troy, South Troy, North Troy and Lansingburgh. It is clear that a high percentage of the residential properties in these areas are in sub-standard condition. This is most likely due to the age of the property and the amount of vacancy in the area.

Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")

Census tracts 401-403 and 404-410 have above average levels of minorities and/or low-income residents and have been determined areas of concentrations. Target areas the city will focus on for the 2025-2029 Consolidated Plan includes South Central Troy, Downtown Troy and Lansingburgh. Block groups within census tracts 404, 407, 408 and 409 are also considered low-income concentrations.

HUD defines areas of racial or ethnic concentration as geographic areas where the percentage of a Specific minority or ethnic group is 10 percentage points higher than the City's overall percentage. The definition of a low-income concentration is that the Area Median Income of a Block Group must be below 50% of the Median Income Area for the Metropolitan Statistical Area (MSA).

What are the characteristics of the market in these areas/neighborhoods?

Typically, distressed neighborhoods have an older housing stock, higher vacancies, and are areas of Low/moderate income concentration, as well as minority concentration. These target areas also often have higher crime rates and quality of life issues like slums and blighted neighborhoods.

From a community development perspective, extreme-poverty neighborhoods, blighted areas, distressed communities, low-and moderate-income census tracts, and neighborhoods characterized by high levels of poverty are often host to a wide range of social and economic ills, including violence, drug abuse, inadequate schools, and little legal commercial activity.

Are there any community assets in these areas/neighborhoods?

The city conducted an infrastructure needs assessment in 2020 which identified assets in the target Area's and identified needs of the target areas

Little Italy Market Block/Hill Street Troy

Parks, Recreation Facilities, Homeless Shelter and small Commercial Businesses:

Presently there are three parks in this area. Washington Park, Canal Tot Lot and the Little Italy Park. Washington Park is privately owned by the Homeowner association surrounding the park. The Little Italy park is a community park with Boccie Ball courts and host many different community events. The Tot Lot is primarily geared for young children and generally appears satisfactory. The greatest need is the replacement of existing equipment and upgrading to the overall sites.

Ø This is a mixed-use neighborhood which houses a Homeless Shelter, Small commercial businesses and residential homes. It is also on a major bus line in the downtown business district.

Streetscapes and Gateways:

Ø In SCT there are no notable gateways since you are already within the city but one should note that it leads directly into the City's downtown business district and connects to the Congress Street Bridge and the Green Island Bridge, which carries most of the downtown traffic in and out of the area.

Ø There are numerous portions of the streets which have deficient streetscapes and need improvements. They are located throughout SCT.

Lansingburgh – Main Street Grant Area

Parks, Recreation Facilities, Corner Stores and Greenery:

Ø Presently there no parks in this target area but green space along the Hudson River could become a possible sitting park with a dock for residents to fish.

Ø The other facilities in this target area is a family dollar store, a small corner store and a small corner deli. This area is also host to a small strip mall that has a chicken eatery, a Laundromat and a hair salon.

Ø The neighborhood is also part of the City of Troy's Rehabitat for Humanity project where 3 buildings that were burned out were rehabilitated, sold to low/mod First Time Homebuyers and placed back on the tax rolls.

Streetscapes and Gateways:

Ø There is about a block and a half of green space that is along the west side of 2nd Ave that is under-utilized and can be converted into sitting areas with possible access to the river with a dock for community residents to fish.

Ø This target area also is a major thorough fare for people traveling through the North Central area into Lansingburgh and from the 112th Street Bridge into the Lansingburgh area.

Downtown Troy Business District

Parking, Recreation Facilities, Businesses and Services:

Ø Presently there is a city owned Parking garage that will be renovated in 2020 that services parking for people who are visiting the downtown area in Troy.

Ø This is a mixed-use neighborhood with many commercial facilities located on the first floor and residential apartments above.

Ø This area services the Troy Music Hall, the Captain JP Cruise liner, the YWCA and a main gateway into the downtown Troy Business District.

Streetscapes and Gateways:

Ø In this target area you have the Congress Street bridge that connects 787 arterials into and out of the downtown area.

Ø There are numerous different types of Facilities that draw people into the Downtown, but our sidewalks and streetscapes are in need of ADA improvements.

Are there other strategic opportunities in any of these areas?

There are few commercial or service businesses in all the Target Area's areas.

Scattered through the residential areas there are a few neighborhood businesses, but they certainly cannot meet the needs of the residents. It would appear that for products such as groceries and basic clothing needs that a resident must leave the area to purchase such items. There is more commercial area around the Downtown and Little Italy Hill Street area, which has a high number of commercial buildings, but some are vacant and most do not offer products that meet the needs of the residents as far as groceries. There are a couple of eateries, a hardware store, homeless shelters, and other scattered businesses. The City also host one of the largest Farmers Markets in the downtown that draws many

people from all over the area on Saturdays, Rocking on the River, the Troy Pig-out Festival, A chowder Festival and numerous other events that bring in many people.

The City of Troy's Housing and Community Development Dept. has developed a strategy for neighborhood revitalization throughout the target areas of South-Central Troy, Downtown and Lansingburgh. The City utilizes its CDBG funds to make much needed housing and infrastructure improvements to low-income target areas as well as ADA improvements. The City of Troy will undertake a variety of community development activities including: street improvements; sidewalks & curbing; street lighting; water/sewer improvements; catch basin improvements; handicap access improvements; street trees; and code enforcement.

The city will also maintain and improve affordable housing opportunities in the target areas by: demolishing/stabilizing vacant buildings (eliminating blighting conditions); continuing the vacant building registry; providing housing rehabilitation services to low-income households; and providing homeownership down-payment assistance.

MA-60 Broadband Needs of Housing occupied by Low- and Moderate-Income Households - 91.210(a)(4), 91.310(a)(2)

Describe the need for broadband wiring and connections for households, including low- and moderate-income households and neighborhoods.

Most if not all the households within the City of Troy have access to broadband connections. The only problem with some not getting them is the cost of the service but the City does have numerous hot spots through and the 2 libraries within the city also offer free computers with broadband access as well as the Troy Schools.

Describe the need for increased competition by having more than one broadband Internet service provider serve the jurisdiction.

There are numerous broadband companies and the city residents can chose from. Spectrum, Direct TV , Dish, Verizon, AT&T and Mega Mesh to name a few.

MA-65 Hazard Mitigation - 91.210(a)(5), 91.310(a)(3)

Describe the jurisdiction's increased natural hazard risks associated with climate change.

The City of Troy's governing body passed a formal resolution to participate in a multi-jurisdiction hazard mitigation plan. A copy of their resolution is maintained at the local government offices and at the Rensselaer County Bureau of Public Safety. The Jurisdiction resolution to participate identified a Primary point of contact and an Alternate for this hazard mitigation plan. These individuals represented the jurisdiction on the county-wide Core Planning Group and led a local team of Jurisdiction Assessment Team Member who undertook various local activities related to the plan.

<https://www.rensco.com/DocumentCenter/View/5084/Rensselaer-County-NY-HMP-Plan-Compiled-PDF>

Describe the vulnerability to these risks of housing occupied by low- and moderate-income households based on an analysis of data, findings, and methods.

The Hazard Mitigation plan is a very long one and we do have a paper copy available to our residents as well as a link to the plan on the Rensselaer County website.

<https://www.rensco.com/DocumentCenter/View/5082/City-of-Troy-HMP-Annex-PDF>

Strategic Plan

SP-05 Overview

Strategic Plan Overview

Using funds in a way that will benefit the greatest number of people to the greatest extent possible, but at the same time targeting low- and moderate-income residents is the overarching goal of the City's 2025-2029 Strategic Plan. The city will utilize its HOME and ESG programs to address housing and homeless needs. However, the City will largely utilize CDBG funds in its strategic approach to alleviate poverty through various community development activities focused on neighborhood revitalization. In order to achieve this goal, the City proposes to commit its CDBG funds towards programs and projects that focus on fixed tangible assets in the form of physical and social infrastructure improvements.

By reinvesting in targeted neighborhoods through infrastructure and quality of life improvements the City can provide the necessary public goods that all strong neighborhoods need. It is the purpose of the 2025-2029 Strategic Plan to provide fixed tangible infrastructure improvements creating safe, healthy, and sustainable neighborhoods for Troy residents, places that can serve as they have in the past, as launching pads for upward mobility.

Historically it has been demonstrated that directly funding beneficiaries does not serve the greatest benefit as it often does not provide a connection between the beneficiaries and the community. Demographic data shows high levels of in-migration and out-migration of residents that are at or below 80% median income. Many times, social and economic factors force the population most at risk to frequently relocate to other areas to secure housing or job opportunities. Notwithstanding this demographic trend, all Troy residents should have the same opportunities in raising their families in safe stable neighborhoods, securing economic opportunity, and exchanging ideas in a socially connected community. The idea of providing direct benefits for a small number of lower income residents does not achieve the City's objective in creating change at a magnitude equal to the demission of the problem. It stands to reason that neighborhood transformation may depend less on putting into place a model of comprehensive public service activities than on developing the capacity of neighborhood residents and community development to define and affect responses to local needs on a sustained basis. This is not to suggest public service programs, daycare and after school programs are unimportant. It suggests, instead, that these changes alone will be insufficient to achieve the kind of transformation distressed neighborhoods, and its residents need. Unless community development and neighborhood capacity are strong, programs of social services, public service, crime reduction, etc. will achieve only a fraction of their potential without strong neighborhoods.

Investing in neighborhoods is the priority and purpose of the five-year strategic plan of the Consolidated Plan. The City of Troy will commit its Community Development Grant Funds over the next five years to

specific target areas in the city in order to make the social and physical impact that is needed. The target area plan is predicated on the philosophy that the city needs to stabilize its most challenged neighborhoods as a means to create citywide cohesiveness among all its neighborhoods.

Revitalizing neighborhoods and reducing concentrated poverty by providing access to quality affordable housing, strong public schools, convenient and comprehensive transportation options, living-wage jobs, and even access to supermarkets and parks and public spaces will significantly impact the cycle that keeps low-income families from progressing economically.

SP-10 Geographic Priorities - 91.415, 91.215(a)(1)

Geographic Area

Table 14 - Geographic Priority Areas

1	Area Name:	City of Troy
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	this is a City Wide HUD
	Include specific housing and commercial characteristics of this target area.	There are many mixed housing within this area. There is many Troy Housing Authority housings, Rental housing, homeowner occupied as well as commercial buildings located throughout the City.
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	This is City Wide
	Identify the needs in this target area.	Infrastructure improvement, code enforcement programs, parks and recreation improvements as well as other programs.
2	What are the opportunities for improvement in this target area?	There are numerous opportunities throughout the City. Improving neighborhoods to make them safer and more pedestrian friendly, cleaning and improving all the City Parks so the families can enjoy them safely, Code enforcement programs to hold landlord and tenants accountable for more decent and affordable housing.
	Are there barriers to improvement in this target area?	none at this time.
	Area Name:	Downtown Troy Business District
	Area Type:	Local Target area
	Other Target Area Description:	

	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	The Boundaries will be from Public Parking garage on River Street heading East to 2nd Street. Both side on the north and south will be included
	Include specific housing and commercial characteristics of this target area.	This target area sits in a Historic Downtown District with mixed residential use. The YWCA is located in this area, Public Housing Authority is located in this area as well as residential homeowners and renters.
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	The citizens requested to make this a more Handicap accessible area so people with disabilities, the elderly as well as families will be able to access the downtown safely after exiting the Public Parking Garage.
	Identify the needs in this target area.	The infrastructure in this area is very old as it is located in a Historic District. There are still cobblestone on some of the street, Very high curbs and no HCAP corners are provided. The very large trees have heaved up sidewalks that make them very impassable. Many people use the Public Parking Garage to attend downtown events such as the Farmers Market, Cultural events, concerts and festivals to name a few. This is not a very pedestrian area and we are looking to improve that for the safety of all.
	What are the opportunities for improvement in this target area?	We are looking to create HCAP ramps at all the corners, reduce the curb height to the appropriate standards, reset and/or replace cobblestones that are missing or broken, replace cracked and broken slate, repair the sidewalk to make them passable and functional to all.
3	Are there barriers to improvement in this target area?	The only barriers is that this location lies in a Historic District and we may be restricted but not prohibited from replacing cobblestone or slate.
	Area Name:	Main Street
	Area Type:	Local Target area
	Other Target Area Description:	

	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Commercial
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	this area will consist of 2 large blocks on 2nd Ave from 115 to 117th street.
	Include specific housing and commercial characteristics of this target area.	There are businesses, rental housing, Public Housing authority and commercial space in this located.
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	Neighborhood meetings were held and the City has received a Main Street Grant for this area and we will be using CBDG funds to expand in this targeted grant area.
	Identify the needs in this target area.	Some of this area is not pedestrian friendly as there are no sidewalks in one section which forces pedestrians into the road, We will add new sidewalks and replace existing broken sidewalks. We will be looking to replace beat up sidewalks, new curbing, new street lighting, HCAP ramps at all corners and pedestrian crosswalks. Right now this area has many vacant building fronts and the City's goal is to improve the buildings to make them more business friendly along with the rest of the block.
	What are the opportunities for improvement in this target area?	The City is already making improvements in this area and we will be building and expanding off those improvement.
	Are there barriers to improvement in this target area?	none at this time
4	Area Name:	South Central, Little Italy
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	

Identify the neighborhood boundaries for this target area.	Hill Street from Adams to Washington Street.
Include specific housing and commercial characteristics of this target area.	There are businesses, rental housing, owner occupied housing along with the Little Italy Market Place is located.
How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	Neighborhood meetings were held and since there is already a major upgrade on infrastructure happening in this are the City Administration wanted the CDBG funds to expand on the work already being improved.
Identify the needs in this target area.	Some of this area is not pedestrian friendly as there are no sidewalks in one section which forces pedestrians into the road, We will add new sidewalks and replace existing broken sidewalks. At each of the corners located in this area do not have HCAP accessibility which we will create and be in compliance with ADA standards. We will also be looking to improve the lighting and the curbs and streets to make this a safer area for everyone.
What are the opportunities for improvement in this target area?	The City is already making improvements in this area with other state and local funding and we will be building and expanding off those improvement.
Are there barriers to improvement in this target area?	None at this time

General Allocation Priorities

Describe the basis for allocating investments geographically within the state

The city has identified three target areas for reinvestment for the next five years. These target areas were identified through a community assessment process including census and demographic data, community needs assessment, housing market analysis, and community participation. The three target areas include the Downtown Troy Business District, Little Italy Hill Street Area and Lansingburgh Main Street Grant Area. These three target areas represent the highest residential densities, highest concentration of low-income residents, highest concentration of subsidized units, highest concentration of poverty, highest number of vacant building and surplus housing units, largest decline in assessed taxable property values and the largest outmigration of residents and family households.

The City of Troy over the last 15 years has made it a priority with CDBG funding to invest in the low/mod income areas that seem to be either forgotten or no funding available to make improvements. The City of Troy has had much such success in the Target Area Reinvestment Project Program that most neighborhoods start submitting their needs well in advance of our planning of the next 5-year consolidated plan.

SP-25 Priority Needs - 91.415, 91.215(a)(2)

Priority Needs

Table 15 – Priority Needs Summary

1	Priority Need Name	Neighborhood Reinvestment Target Area
	Priority Level	High
	Population	Extremely Low Low Families with Children Elderly Public Housing Residents
	Geographic Areas Affected	Main Street South Central, Little Italy Downtown Troy Business District
	Associated Goals	NEIGHBORHOOD LIVABILITY Planning, Administration and Program Delivery
	Description	The work that is performed in the targeted areas are, new sidewalks, new curbs, new street lighting, new utilities, street paving, ADA compliance H-Cap ramps and pedestrian crosswalks.
	Basis for Relative Priority	The area's chosen in the target areas are areas that are in low/mod income census tracts, have a lot of slum and blight, have higher than normal crime and are more run down. Our priority is to focus on these areas, create better living conditions, rid the area of slum and blight and make it safer for all who live in the project zones.

2	Priority Need Name	HESG
	Priority Level	High
	Population	Extremely Low Low Families with Children Elderly Rural Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Unaccompanied Youth Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence
	Geographic Areas Affected	City of Troy
	Associated Goals	DECENT HOUSING
	Description	This is a priority for our Homeless Shelters, our Rapid Rehousing Programs and our Homeless Prevention Programs
	Basis for Relative Priority	This funding is to be used to help the City of Troy prevent homelessness within our community. We also make our homeless Shelters and our Domestic Violence Shelters a priority.
	Priority Need Name	Parks & Rec/Code Enforcement
	Priority Level	Low

3	Population	Extremely Low Low Moderate Large Families Families with Children Elderly Public Housing Residents
	Geographic Areas Affected	City of Troy
	Associated Goals	NEIGHBORHOOD LIVABILITY
	Description	This funding is to create safe places for our families and children to play and relax at. Our Code Enforcement helps us to maintain our housing stock while holding both Tenants and Landlords to a standard that is acceptable to all.
	Basis for Relative Priority	This is to improve slum and blight as well as the City parks to make them safer.
	Priority Need Name	HOME funding
4	Priority Level	Low
	Population	Extremely Low Low Moderate Large Families Families with Children
	Geographic Areas Affected	City of Troy
	Associated Goals	DECENT HOUSING
	Description	Our HOME funds are use to help our low/moderate income residents with a downpayment assistance to purchase their first home. Without this funding most would not be able to have that dream of homeownership. We also work with Habitat for Humanity in building new affordable housing as well as renovating existing housing stock for our low/mod income residents to purchase.

	Basis for Relative Priority	This is to create new affordable housing and allow First Time Home Buyers to purchase their American dream!

Narrative (Optional)

Priority needs are the needs that will be addressed by the goals outlined in the Strategic Plan. This section will “describe the rationale for establishing the allocation priorities given to each category of priority needs, particularly among extremely low-income, low-income, and moderate-income households” as required in 24 CFR 91.215(a)(2).

HUD has also established Performance Objectives and Performance Outcomes that are used as the basis for assigning priorities to needs for which funding is allocated.

Performance Objectives:

- Create suitable living environments
- Provide decent affordable housing
- Create economic opportunities (especially for low-to-moderate income citizens)

Performance Outcomes:

- Availability/Accessibility
- Affordability
- Sustainability (promoting livable or viable communities)

SP-35 Anticipated Resources - 91.420(b), 91.215(a)(4), 91.220(c)(1,2)

Introduction

This section outlines CDBG, HOME, and ESG funding the City of Troy anticipates receiving on an annual basis for the 2020-2024 period covered by this Consolidated Plan.

The City of Troy's anticipated annual allocations include:

- CDBG - \$1,725,397 with \$6,525,397 available for the remainder of the Consolidated Plan.
- HOME - \$474,838 with \$1,800,000 available for the remainder of the Consolidated Plan.
- ESG - \$149,105 with \$560,000 available for the remainder of the Consolidated Plan.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,725,397	0	0	1,725,397	6,901,588	The Community Development Block Grant (CDBG) program is a flexible program that provides communities with resources to address a wide range of unique community development needs.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	149,105	0	0	149,105	596,420	The Emergency Shelter Grant Program is a program that provides resources to address homeless and special needs.

Table 16 - Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds will leverage additional resources as available.

If appropriate, describe publically owned land or property located within the state that may be used to address the needs identified in the plan

N/A

Discussion

None

SP-40 Institutional Delivery Structure - 91.415, 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
City of Troy Housing & Community Development	Government	Non-homeless special needs Planning neighborhood improvements public services	Jurisdiction
CARES OF NY , INC.	Non-profit organizations	Homelessness	Region
CAPITAL DISTRICT HABITAT FOR HUMANITY, INC.	CHDO	Ownership	Region
Troy Housing Authority	PHA	Public Housing	Jurisdiction
YWCA	Non-profit organizations	Homelessness public services	Jurisdiction
The Roarke Center	Non-profit organizations	Homelessness public facilities	Jurisdiction
UNITY HOUSE OF TROY	Non-profit organizations	Homelessness public services	Jurisdiction
Joseph's House and Shelter	Non-profit organizations	Homelessness public services	Jurisdiction
TAUM - Troy Area United Ministries	Non-profit organizations	Homelessness public services	Jurisdiction
TROY REHABILITATION & IMPROVEMENT PROGRAM	Subrecipient	neighborhood improvements public services	Jurisdiction

Table 17 - Institutional Delivery Structure

Assess of Strengths and Gaps in the Institutional Delivery System

Through efforts to ensure capable staffing, organization, and agency coordination, the City of Troy has been successful in developing a system that ensures programs are implemented, administered, and delivered in a functional and efficient manner. Though there are no identifiable gaps the city is always prepared for possible and common gaps that may surface such as:

- Lack of informational outreach to the public; and
- Lack of knowledge of available resources.

The city strives to eliminate these gaps through the citizen participation process and by providing information and referrals to the public regarding its programs and services.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Counseling/Advocacy	X		X
Legal Assistance	X	X	X
Mortgage Assistance			
Rental Assistance	X	X	X
Utilities Assistance	X	X	X
Street Outreach Services			
Law Enforcement			
Mobile Clinics	X		
Other Street Outreach Services	X	X	
Supportive Services			
Alcohol & Drug Abuse	X		X
Child Care	X		
Education	X		
Employment and Employment Training	X		
Healthcare	X		X
HIV/AIDS	X		X
Life Skills	X		X
Mental Health Counseling	X	X	X
Transportation	X	X	
Other			
	X		

Table 18 - Homeless Prevention Services Summary

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

The City of Troy's participation in the Troy/Rensselaer County Continuum of Care and relationship with CARES Inc., allows for a coordinated system for the delivery of services to meet homeless needs. Providing funding for the lead agency of the CoC to administer ESG activities such as homeless prevention, emergency shelter, and rapid re-housing activities ensures that the homeless and special needs populations are receiving the services needed through a structures delivery system.

The United Way of the Greater Capital Region has partnered with regional United Ways covering 12 counties, multiple service providers, and state and local government to make 2-1-1 a reality in the Capital Region. The Regional 2-1-1 Collaborative has engaged local and state governments, agencies, business leaders, information and referral specialists and community volunteers to create a system that matches a caller's needs with the right agency to assist. The partnership is known as *United Way 2-1-1 Northeast Region*. This coordination of effort not only reduces costs to provide this service but also allows the City of Troy to provide a much greater level of service to include use of "211" for ease of dialing, 24-7 service, text and chat services and a fully integrated data base for maintaining information on services available in the local area and greater reporting capability.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above

Because of the increased demand for assistance and decreasing donor contributions, the cost burden placed on service providers to help with financial, rent, mortgage, and utility assistance has created a gap in available funds for assistance. Faith-based organizations are also attempting to fill the gap in services as local churches serve this at-risk population with food, clothing, prescription drugs, transportation and counseling assistance.

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs

The CoC and the City continue to work with key stakeholders to ensure that CoC, ESG, private and other government funds are most effectively utilized in order to prevent and end homelessness. This coordination created additional financial assistance, legal assistance, and case management programs for those at risk of homelessness and those in need of rapid re-housing.

The CoC has also set the following goals to address priority needs:

- Develop and secure resources to address the unique needs of chronic homeless people.
- Coordinate efforts within the community to address the needs of people who are chronically homeless.
- Create additional units of permanent housing for homeless individuals and families.

SP-45 Goals - 91.415, 91.215(a)(4)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	DECENT HOUSING	2025	2029	Affordable Housing	City of Troy	HESG HOME funding	ESG: \$596,420	Homeowner Housing Added: 5 Household Housing Unit Direct Financial Assistance to Homebuyers: 30 Households Assisted Homelessness Prevention: 3500 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	NEIGHBORHOOD LIVABILITY	2025	2029	Non-Housing Community Development	Main Street City of Troy South Central, Little Italy Downtown Troy Business District	Neighborhood Reinvestment Target Area Parks & Rec/Code Enforcement	CDBG: \$6,901,588 ESG: \$0	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 20000 Persons Assisted Homeowner Housing Rehabilitated: 15 Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: 17000 Household Housing Unit Other: 20000 Other
3	Planning, Administration and Program Delivery	2025	2029	Planning & Administration	City of Troy	Neighborhood Reinvestment Target Area	CDBG: \$1,725,397 ESG: \$149,105	Other: 0 Other

Table 19 – Goals Summary

Goal Descriptions

1	Goal Name	DECENT HOUSING
	Goal Description	Provide Affordable housing. Support the national objective of providing decent affordable housing through activities such as housing rehabilitation/new construction, homebuyer incentive program, and homeless services such as prevention, emergency shelter, and rapid re-housing.
2	Goal Name	NEIGHBORHOOD LIVABILITY
	Goal Description	Non-Housing Community Development. Support the national objective of providing a suitable living environment through activities such as recreation, code enforcement, and Downtown Business District, Little Italy/Hill Street,& Lansingburgh Main Street Grant area Reinvestment target areas.
3	Goal Name	Planning, Administration and Program Delivery
	Goal Description	Planning and program delivery of Projects. Administration and Delivery of the CDBG, HOME, and ESG programs including report preparation and compliance with federal regulations.

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)

The City of Troy will provide affordable housing opportunities for over 25 families or households through new construction, Rehabilitation of units and downpayment purchase assistance. In addition, through its ESG program, the city will assist approximately 3,250 at-risk individuals, families, or households by funding homeless prevention activities, emergency shelters, and rapid re-housing activities. Decent and affordable housing activities are targeted towards extremely low, low, and moderate-income individuals, families, or households.

SP-60 Homelessness Strategy - 91.415, 91.215(d)

Describe how the jurisdiction's strategic plan goals contribute to:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The CoC has developed outreach procedures focused on collaborating with systems partners to identify and engage homeless households, specifically persons with disabilities and persons with limited English proficiency. Procedures include street outreach, drop-in center services and pantry and community meals to engage those who are least likely to request housing or services in the absence of special outreach. The CoC has worked diligently on outreach and engagement procedures which meet the clients where they are. Procedures focus on establishing rapport and forming a trusting relationship in order to effectively link clients with services including but not limited to, housing, mainstream benefits, employment and mental health/substance abuse treatment.

The CoC markets housing and supportive services to eligible persons who are least likely to request such services in the absence of outreach, specifically the chronic homeless and those who are not fluent in English. CoC providers create forms in multiple languages and have multilingual staff in order to eliminate communication barriers that block clients from accessing services. In addition, Joseph's House Outreach services were specifically designed to engage populations that would otherwise seek services.

The Outreach program works with unsheltered homeless individuals and encourages utilization of services through programs such as Unity House's Day Center with the ultimate goal of obtaining stable permanent housing and other supports to maintain housing. Further, CoC provider agencies perform outreach for many permanent housing programs through mental health and substance abuse treatment agencies to ensure individuals with disabilities are aware of housing opportunities.

Addressing the emergency and transitional housing needs of homeless persons

The CoC receives both Local and State ESG funds. In FY 2023, the U.S. Department of Housing and Urban Development (HUD) had allocated \$151,008.00 to the City of Troy (as an entitlement community), which was distributed to the local ESG agencies and managed through the local COC, the Rensselaer County Homeless Services Collaborative (RCHSC). The RCHSC makes an annual recommendation on the percentage allocations for Emergency Shelter, Homelessness Prevention, and Rapid Rehousing Programs. The City of Troy local allocation (FY 2023) included funds for administrative costs (7.5%), HMIS (6.71%), Homelessness Prevention Programs (24.55%), Rapid Rehousing Programs (8.24%) and Emergency Shelters (53%). In addition, the RCHSC received \$3,735,842 in State ESG funds (FY 2023) that came into Rensselaer County through the HUD CoC Competitive Grants process. Of this allocation, funds were also provided for administrative costs, HMIS, Homelessness Prevention Programs, Rapid Rehousing Programs and Emergency Shelters, county wide.

The CoC has adopted a housing first approach and has encouraged all members to use this approach. Agencies such as Joseph's House have offered permanent supportive housing without requiring services. What has been noted is that once clients feel safe and are stably housed, support services are more successful. In addition, the CoC has set a goal to expand its Housing First model to meet HUD's goal of dedicating 75% of all PSH beds to the Housing First Model; specifically, to ensure a more rapid placement for families from homelessness into permanent housing. The CoC will continue to seek new sources of funding for those populations are most hard to serve.

The CoC has worked diligently with the City of Troy, Rensselaer County Department of Social Services and New York State Office of Temporary and Disability Assistance in order to most effectively utilize Local and State ESG funding to prevent homelessness within the CoC geographic area. The CoC works with systems partners including the Albany City Mission, the VA and the Troy Housing Authority to ensure there is no wrong door entry for those seeking assistance. Utilizing funds from the City and State, the CoC developed both financial assistance programs, legal assistance, including eviction prevention representation, and improving client participation within mainstream benefits and case management.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

Returns to homelessness are documented within the HMIS, for participating programs. Currently the CARES Regional HMIS is a collaborative system for referring and sharing client information in a secure manner. The HMIS Lead developed the capacity to allow data sharing in order to track returns to homelessness while protecting consumer privacy. On the program level the CoC utilizes its street outreach program to ensure that clients do not return to homelessness. Outreach staff work with clients who are unstably housed and refer them to ESG funded prevention programs.

Currently, through the HMIS, the CoC is able to track the length of time individuals and families remain homeless within each HMIS participating program. At the System Administrator level, reports can be run to calculate the length of time a specific household has been active within the system over time. The System Performance Data is used in conjunction with other HMIS data to monitor and track the progress of homeless consumers through the system.

Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to become homeless after being discharged from a publicly funded institution or system of care, or who are receiving assistance from public and private agencies that address housing, health, social services, employment, education or youth needs

The CoC has worked collaboratively with local and state funded entities to ensure proper discharge planning for youth in foster care. In Rensselaer County, the local DSS works in collaboration with the Commission on Economic Opportunity's youth-centered programs and the Unity House Young Adult program, both CoC Members, to provide discharge planning and after-care services to youth aging out of the foster care system, including housing placement assistance. In addition, Vanderheyden is the lead agency in the county to provide services to youth, and youth are encouraged by all agencies to remain in the foster care system and in receipt of services long enough to develop adequate independent living skills. Upon discharge, youth routinely go to live with family or friends. In some cases, youth transition directly into permanent independent living situations. Youth are also often referred back to their county of origin as well as to non-McKinney-Vento funded transitional or independent living programs offered through agencies such as Vanderheyden, Equinox, and Rehabilitation Support Services.

Within Rensselaer County, members of the Rensselaer County Homeless Services Collaborative, including Joseph's House, Unity House, and the YWCA coordinate with Samaritan and St. Mary's Hospitals to ensure discharges are made into appropriate permanent housing. In light of the recent NYS Health Homes initiative, the CoC expects many changes and improvements regarding hospital discharges. Through the Outreach Subcommittee the CoC actively ensures that persons discharged from jail are not discharged into homelessness. The Reentry Task Force in Rensselaer County, monitored by the Department of Criminal Justice Services and in partnership with the County DA's Office, is responsible for discharge planning for offenders returning to the community. Discharge planning is conducted by a Reentry Coordinator who works with high-risk parolees, including those who are homeless, have a mental illness, or require substance abuse treatment. The Task Force meets quarterly, and a monthly case review work group, comprised of agencies such as Parole, DSS, Joseph's House (an active CoC member), and the Department of Mental Health, meets to develop discharge plans. Upon discharge, individuals released from correctional facilities frequently move in with family and friends, engage with non-HUD funded community based residential substance abuse treatment services offered by Hudson Mohawk Recovery Center or 820 River Street, or receive short-term housing assistance from the Department of Social Services.

SP-65 Lead-based Paint Hazards - 91.415, 91.215(i)

Actions to address LBP hazards and increase access to housing without LBP hazards

The majority of Troy's housing stock was built prior to 1939, increasing the possibility of lead related health hazards. The City of Troy is committed to reducing lead-based paint risks and works with lead certified contractors to perform extensive lead paint inspections, risk assessments, and clearance reports for the City's rehabilitation and down-payment assistance programs. The City implements a housing rehabilitation program and continues to operate this program within the HUD Lead-Safe Housing regulations. The rehabilitation program offered through the City assists in reducing lead hazards by focusing on code compliance. The City ensures that educational workshops are offered, staff is appropriately trained in lead-based paint, pamphlets are distributed, inspections and assessments are conducted when required, and that contractors trained in lead safe practices are used. The City continues to coordinate with the Rensselaer County Health Department when appropriate by providing referrals to the department which provides an abundance of information and resources regarding lead-based paint hazards.

How are the actions listed above integrated into housing policies and procedures?

The City of Troy has written policies for its rehabilitation program and also follows HUDS regulations for lead-based paint best practices. Some policies include:

- The City's Housing Coordinator will inspect/test any rehabilitation projects where the lead safe regulations are triggered by the home's age or scope of work.
- Contracts for rehabilitation where a home is pre-1978 will only be awarded to a contractor, or subcontractor with a Lead: Renovation, Repair and Painting certification.
- When federal funds are being used, an Environmental Review Worksheet to include a Lead Safe Housing Rule checklist is included. If any items are triggered a decision is made on whether to mitigate or look for other funding sources for the project.
- The Owner-Occupied Housing Rehabilitation program provides the general rehabilitation necessary to bring the structure into compliance with applicable building codes, rehabilitation standards, and lead-based paint regulations.
- Costs of inspecting, testing, and abatement of lead-based paint and asbestos containing materials pursuant to applicable regulations are eligible program costs.
- Homeowners will be provided with the requisite brochure, and homeowner must sign a certification that they have reviewed and understand the lead paint information.

SP-70 Anti-Poverty Strategy - 91.415, 91.215(j)

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

City officials recognize that it may not be possible to end poverty all together but is dedicated none the less to better understanding its causes and finding a way to reverse the cycle of privation. Moreover, the limited funding available is eclipsed by the need for affordable housing, daycare, job training, life skills, health care, nutrition, education, stable neighborhoods, and access to basic services. Even more, what is discouraging is that poverty rates have remained stagnant or in many instances have increased at all levels of poverty, suggesting that programs aimed at the low-income populations have failed to substantially reduce income inadequacy. What this suggests is that the city needs to look at more effective ways to diminish the effects of poverty. Programs and projects that have a broader impact on beneficiaries and their environment as a whole will be the City's anti-poverty strategy. Programs and projects that connect beneficiaries to their neighborhood and community through targeted physical neighborhood infrastructure improvements will have a greater impact on upward mobility than direct benefit programs. The city will also aim to eliminate effects of unstable neighborhoods where isolation among its residents exist. A great deal of research indicates that various forms of social isolation have damaging effects on health and social development. Projects and programs that create and promote social connectedness will allow residents, families, and children to interact within public spaces, recreational areas, and among other homeowners. These programs will help to build self-esteem, self-control, confidence, good decision making, and general social well-being among residents in targeted neighborhoods. These outcomes will help to eliminate poverty at a higher level by allowing low-income people better opportunities in education and jobs.

It is poverty that is the focal point of the five-year strategic plan of the consolidated plan. The goals, objectives, projects, and programs of the plan are framed around the premise of reducing the impacts of poverty. The City of Troy recognizes that the best strategy in the fight against poverty is education and life sustaining jobs. However, the limits to which change can occur in these areas are constrained to some degree by larger forces beyond the City's control. None the less, the city does have the power to influence change at a more localized level of factors attributed to poverty. Improvement to the physical environment through neighborhood reinvestment and social capital investment the city can leverage change that will affect opportunities indirectly for the greater need in education and job creation and commercial development.

The City of Troy will continue to carry out goals and objectives established within the Consolidated Plan to assist in reducing poverty. The overarching goal of the plan to benefit the greatest number of people to the greatest extent possible will resonate throughout the anti-poverty strategy. The City of Troy will implement various programs and projects that have been identified as the most beneficial to its residents and to assisting families in need. In order to do this the city will take the most basic approach in target areas, focusing on improvements to the physical and social form of the environment. A comprehensive plan of infrastructure improvements and social design will include sidewalk replacement, street paving, public safety improvements, streetscape improvements, vacant building

demolition, park and public space improvements, homebuyer incentive programs, and neighborhood resident awareness outreach initiatives.

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan

The city will use its neighborhood infrastructure improvements to complement public service partners and their programs that focus on providing low-income families and individuals with the tools necessary to become self-sufficient and avoid poverty. The City's plan to reinvest and create stable neighborhoods will aid public service programs and their beneficiaries to better reach their full potential. The City will utilize its CDBG funds to offer safe, stable and socially connected neighborhoods as a way to assist children and help them thrive in their education. Providing the support necessary for successfully graduating increases future opportunities for employment and will enable them to provide for their families. The city coordinates with the Rensselaer County Department of Social Services to provide food, housing, and poverty assistance to low-income households or individuals and also offers daycare and afterschool programs to assist with childcare costs. This allows parents to pursue job training, attend adult education courses, or seek employment opportunities. Housing rehabilitation programs offered through the city to assist in maintaining affordable housing and reduce household costs are operated in conjunction with infrastructure projects, economic development projects, and homeless prevention programs as well. Coordinating these programs and offering assistance in various manners aids in reducing poverty throughout the city. The city also encourages subsidized housing providers to move from "housing only practices" and incorporate facilities, programs, and services that promote tenant transition to self-sufficiency. The city will also continue to work with various federal, state, and local agencies to leverage funding sources for the development of economic opportunities.

SP-80 Monitoring - 91.230

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City conducts all monitoring in accordance with HUD regulations for CDBG, HOME, and ESG programs. The City monitors a minimum of one-third of the projects funded each year. Guidelines have been developed for evaluating which projects will be monitored using criteria such as whether it is a newly funded project, projects that have continuously received funding but have not been monitored in the past three years, projects that have undergone restructuring or administratively there have been personnel changes, projects that have previously garnered significant findings, and projects receiving a large amount of funding.

The city conducts desk monitoring when reviewing documentation submitted from any sub-recipient such as applications for funding and quarterly reports. On-site monitoring is also conducted. In Preparation for the on-site visit the city reviews file documentation kept by the Department of Housing and Community Development for each project. This includes an overview of the statement of work, budget, recent vendor claims, quarterly reports, and previous CAPERs. The city will coordinate with appropriate staff within the department that oversees the administration of the project to gather all relevant data. The on-site monitoring is a comprehensive review of the project, and the city will observe the project in action, if possible, results of the completed project, and all required documentation that should be kept by the sub-recipient in accordance with HUD regulations. The city is sure to ask all relevant questions regarding the project and the sub-recipient's performance to ensure compliance with the Consolidated Plan and federal requirements. The city will provide a letter of monitoring to the subrecipient stating any findings, concerns, or recommendations that need to be resolved.

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

This section outlines CDBG, HOME, and ESG funding the City of Troy anticipates receiving on an annual basis for the 2020-2024 period covered by this Consolidated Plan.

The City of Troy's anticipated annual allocations include:

- CDBG - \$1,725,397 with \$6,525,397 available for the remainder of the Consolidated Plan.
- HOME - \$474,838 with \$1,800,000 available for the remainder of the Consolidated Plan.
- ESG - \$149,105 with \$560,000 available for the remainder of the Consolidated Plan.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,725,397.00	0.00	0.00	1,725,397.00	6,901,588.00	The Community Development Block Grant (CDBG) program is a flexible program that provides communities with resources to address a wide range of unique community development needs.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	149,105.00	0.00	0.00	149,105.00	596,420.00	The Emergency Shelter Grant Program is a program that provides resources to address homeless and special needs.

Table 20 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds will leverage additional resources as available.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

N/A

Discussion

None

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	DECENT HOUSING	2025	2029	Affordable Housing	City of Troy	HESG	ESG: \$137,790.00	Homeless Person Overnight Shelter: 500 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 50 Beds Homelessness Prevention: 100 Persons Assisted
2	NEIGHBORHOOD LIVABILITY	2025	2029	Non-Housing Community Development	Downtown Troy Business District	Neighborhood Reinvestment Target Area	CDBG: \$1,389,397.00	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2500 Persons Assisted Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 500 Households Assisted
3	Planning, Administration and Program Delivery	2025	2029	Planning & Administration	City of Troy	Neighborhood Reinvestment Target Area Parks & Rec/Code Enforcement	CDBG: \$336,000.00 ESG: \$11,182.00	Other: 0 Other

Table 21 – Goals Summary

Goal Descriptions

1	Goal Name	DECENT HOUSING
	Goal Description	Support the national objective of providing decent affordable housing through activities such as homebuyer incentive program, housing rehabilitation/new construction, and homeless services such as prevention, emergency shelter, and rapid re-housing.
2	Goal Name	NEIGHBORHOOD LIVABILITY
	Goal Description	Support the national objective of providing a suitable living environment through activities such as recreation, code enforcement, and Downtown Business District Reinvestment target area.
3	Goal Name	Planning, Administration and Program Delivery
	Goal Description	Administration and Delivery of CDBG, HOME, and ESG programs including report preparation and compliance with federal regulations.

AP-35 Projects - 91.420, 91.220(d)

Introduction

The following programs will be funded by Troy for the 2025-2026 program year.

#	Project Name
1	Planning & Administration
2	Code Enforcement
3	Parks & Recreation
4	Downtown Business District Target Area
5	Emergency Solutions Grant

Table 22 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

In identifying priorities, the City uses a ranking system to determine needs as low, medium, high, or no need. In ranking needs within the community the City takes into consideration information from the Needs Assessment, Housing Market Analysis, citizen participation process, and agency consultation. The City assesses the amount of funding available, the target areas with the most need for assistance, and the type of activities that will best address those needs to determine geographical allocations.

The priority ranking system is as follows:

- High Priority: Activities determined as a critical need and will be funded during the Consolidated Plan period.
- Medium Priority: Activities determined to be a moderate need and may be funded during the Consolidated Plan period as funds are available.
- Low Priority: Activities determined as a minimal need and are not expected to be funded during the Consolidated Plan period.
- No Need: Activities determined as not needed or are being addressed in a manner outside of the Consolidated Plan programs. Funding will not be provided for these activities during the Consolidated Plan period.

There are various elements that produce obstacles to meeting need within the community. Addressing all housing, homeless, and community developments needs is a difficult task due to lack of funding. The City utilizes all possible resources and continues to seek leveraging sources to meet as many underserved needs as possible. The current housing market and economic environment also serve as barriers to meeting needs. Unemployment rates have increased adding to the number of families and individuals needing access to services and many times the capacity to fund and implement existing or additional programs is limited. Also, the scarcity of land that can be utilized to construct affordable housing becomes a barrier in meeting housing needs. The City utilizes its CDBG, HOME, and ESG funds

to the fullest extent to assist in meeting underserved needs. Leveraging efforts with public and private funding agencies are also made to supplement federal funds and increase the resources available to address community needs.

AP-38 Project Summary

Project Summary Information

1	Project Name	Planning & Administration
	Target Area	City of Troy
	Goals Supported	Planning, Administration and Program Delivery
	Needs Addressed	Neighborhood Reinvestment Target Area Parks & Rec/Code Enforcement
	Funding	CDBG: \$336,000.00
	Description	Planning and Administration of all programs
	Target Date	6/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	
	Planned Activities	Funding is for staff salaries, and to perform the administrative requirements of the Community Development Block Grant program as required under the regulatory statutes of the United States Department of Housing and Urban Development (U.S. Department of HUD)
2	Project Name	Code Enforcement
	Target Area	City of Troy
	Goals Supported	NEIGHBORHOOD LIVABILITY
	Needs Addressed	Neighborhood Reinvestment Target Area Parks & Rec/Code Enforcement

	Funding	CDBG: \$200,000.00
	Description	code enforcement will inspect low/mod income residential properties to bring them into compliance and safe for the renters.
	Target Date	6/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	there should be between 2000 and 3,500 families that benefit.
	Location Description	Targeted areas and City wide within low/mod income census track
	Planned Activities	funding to conduct code inspections and related program delivery work in low/moderate income census tract areas.
3	Project Name	Parks & Recreation
	Target Area	City of Troy
	Goals Supported	NEIGHBORHOOD LIVABILITY
	Needs Addressed	Parks & Rec/Code Enforcement
	Funding	CDBG: \$50,000.00
	Description	Recreation activities will include improvements or replacements of recreational equipment and amenities including but not limited to playground equipment, picnic tables, cookers, recreational facilities such as tennis and basketball courts, pavilions, fountains and others. Replacement of storage building for playground equipment.
	Target Date	6/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	there will be approximately 5000 families that benefit.
	Location Description	City Wide

	Planned Activities	Recreation improvement projects will consist of project-based improvements at various park locations to improve safety conditions, access, and projects that expand recreational opportunities for City residents.
4	Project Name	Downtown Business District Target Area
	Target Area	Downtown Troy Business District
	Goals Supported	NEIGHBORHOOD LIVABILITY
	Needs Addressed	Neighborhood Reinvestment Target Area
	Funding	CDBG: \$1,139,397.00
	Description	this will be the First year of the 5 year consolidated plan Neighborhood Reinvestment Target Area work. will include new safer pedestrian friendly sidewalks, ADA compliant H-Cap ramp, new curbs, new street lighting, utility strips, new catch basins and other related infrastructure work.
	Target Date	6/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	There should be 5000 families that benefit
	Location Description	Downtown Business District
	Planned Activities	He Downtown Business District Target Area will consist of targeted infrastructure improvements, and neighborhood quality of life improvements including, sidewalks and curbing replacement, milling & paving, streetscape improvements, public safety, and neighborhood park improvements. Starting on River Street heading East to 2nd Street. This will be the first year of the 5-year consolidated plan.
5	Project Name	Emergency Solutions Grant
	Target Area	City of Troy
	Goals Supported	DECENT HOUSING
	Needs Addressed	HESG

Funding	ESG: \$149,105.00
Description	Emergency shelter, homelessness prevention and rapid rehousing along with HMIS and planning and Administration.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	there should be 1500 individuals and families that will benefit.
Location Description	Emergency shelter, homelessness prevention and rapid rehousing along with HMIS and planning and Administration.
Planned Activities	Emergency shelter, homelessness prevention and rapid rehousing along with HMIS and planning and Administration

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The city has identified two target areas for reinvestment for the next five years. These target areas were identified through a community assessment process including census and demographic data, community needs assessment, housing market analysis, and community participation. The three target areas include the Downtown Business District. Little Italy/Hill Street and Lansingburgh Main Street Grant area. These three target areas represent the highest residential densities, highest concentration of low-income residents, highest concentration of subsidized units, highest concentration of poverty, highest number of vacant building and surplus housing units, largest decline in assessed taxable property values and the largest outmigration of residents and family households.

Geographic Distribution

Target Area	Percentage of Funds
Main Street	
City of Troy	
South Central, Little Italy	
Downtown Troy Business District	100

Table 23 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The rationale behind allocating 100% of our funding to the targeted area is because it serves an entire community, it creates safer and more pedestrian friendly neighborhoods, it makes the area ADA compliant, it improves the infrastructure, housing, rentals, businesses so everyone receives the benefit.

Discussion

None

AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The CoC has developed outreach procedures focused on collaborating with systems partners to identify and engage homeless households, specifically persons with disabilities and persons with limited English proficiency. Procedures include street outreach, drop-in center services and pantry and community meals to engage those who are least likely to request housing or services in the absence of special outreach. The CoC has worked diligently on outreach and engagement procedures which meet the clients where they are. Procedures focus on establishing rapport and forming a trusting relationship in order to effectively link clients with services including but not limited to, housing, mainstream benefits, employment and mental health/substance abuse treatment.

The CoC markets housing and supportive services to eligible persons who are least likely to request such services in the absence of outreach, specifically the chronic homeless and those who are not fluent in English. CoC providers create forms in multiple languages and have multilingual staff in order to eliminate communication barriers that block clients from accessing services. In addition, Joseph's House Outreach services were specifically designed to engage populations that would otherwise seek services.

The Outreach program works with unsheltered homeless individuals and encourages utilization of services through programs such as Unity House's Day center with the ultimate goal of obtaining stable permanent housing and other supports to maintain housing. Further, CoC provider agencies perform outreach for many permanent housing programs through mental health and substance abuse treatment agencies to ensure individuals with disabilities are aware of housing opportunities.

Addressing the emergency shelter and transitional housing needs of homeless persons

The CoC receives both Local and State ESG funds. In FY 2024, the U.S. Department of Housing and Urban Development (HUD) had allocated \$150,877 to the City of Troy (as an entitlement community), which was distributed to the local ESG agencies and managed through the local COC, the Rensselaer County Homeless Services Collaborative (RCHSC). The RCHSC makes an annual recommendation on the percentage allocations for Emergency Shelter, Homelessness Prevention, and Rapid Rehousing Programs. The City of Troy local allocation (FY 2024) included funds for administrative costs (7.5%), HMIS (6.71%), Homelessness Prevention Programs (24.55%), Rapid Rehousing Programs (8.24%) and Emergency Shelters (53%). In addition, the RCHSC received \$3,735,842 in State ESG funds (FY 2024) that came into Rensselaer County through the HUD CoC Competitive Grants process. Of this allocation, funds were also provided for administrative costs, HMIS, Homelessness Prevention Programs, Rapid Rehousing

Programs and Emergency Shelters, county wide.

The CoC has adopted a housing first approach and has encouraged all members to use this approach. Agencies such as Joseph's House have offered permanent supportive housing without requiring services. What has been noted is that once clients feel safe and are stably housed, support services are more successful. In addition, the CoC has set a goal to expand its Housing First model to meet HUD's goal of dedicating 75% of all PSH beds to the Housing First Model; specifically, to ensure a more rapid placement for families from homelessness into permanent housing. The CoC will continue to seek new sources of funding for those populations are most hard to serve.

The CoC has worked diligently with the City of Troy, Rensselaer County Department of Social Services and New York State Office of Temporary and Disability Assistance in order to most effectively utilize Local and state ESG funding to prevent homelessness within the CoC geographic area. The CoC works with systems partners including the Albany City Mission, the VA and the Troy Housing Authority to ensure there is no wrong door entry for those seeking assistance. Utilizing funds from the City and State, the CoC developed both financial assistance programs, legal assistance, including eviction prevention representation, and improving client participation within mainstream benefits and case management.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Returns to homelessness are documented within the HMIS, for participating programs. Currently the CARES Regional HMIS is a closed system due to community choice. However, due to providers collaborating and sharing client information during the administration of the HPRP program there is currently discussing opening the system. The HMIS Lead is currently working with Foothold Technology to develop levels of data sharing in order to maximize the HMIS ability to track returns to homelessness while protecting consumer privacy. In addition, the Data Committee, specifically including non-HMIS mandated providers has been formed and tasked with working on this issue. On the program level the CoC utilizes its street outreach program to ensure that clients do not return to homelessness.

Outreach staff work with clients who are unstably housed and refer them to ESG funded

prevention programs.

Currently, through the HMIS, the CoC is able to track the length of time individuals and families remain homeless within each HMIS participating program. At the System Administrator level, reports can be run to calculate the length of time a specific household has been active within the system over time. However, what is not yet available to the CoC is the ability to calculate the average length of stay for total households: nor can the CoC capture lengths of stay among providers that do not participate within the HMIS. The CoC, in coordination with the HMIS Lead Agency, is currently researching how HMIS can be used more efficiently to track the length of time households remain homeless. Discussions with the HMIS Software vendor, are ongoing. In addition, the Data Committee, which specifically includes ESG providers and the City, has been tasked with working on tracking length of stay, in order to understand system wide length of homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions) or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Coc has worked collaboratively with local and state funded entities to ensure proper discharge planning for youth in foster care. In Rensselaer County, the local DSS works in collaboration with the Commission on Economic Opportunity's youth-centered programs and the Unity House Young Adult program, both CoC Members, to provide discharge planning and after-care services to youth aging out of the foster care system, including housing placement assistance. In addition, Vanderheyden is the lead agency in the county to provide services to youth, and youth are encouraged by all agencies to remain in the foster care system and in receipt of services long enough to develop adequate independent living skills. Upon discharge, youth routinely go to live with family or friends. In some cases, youth transition directly into permanent independent living situations. Youth are also often referred back to their county of origin as well as to non-McKinney-Vento funded transitional or independent living programs offered through agencies such as Vanderheyden, Equinox, and Rehabilitation Support Services.

Within Rensselaer County, members of the Rensselaer County Homeless Services Collaborative, including Joseph's House, Unity House, and the YWCA coordinate with Samaritan and St. Mary's Hospitals to ensure discharges are made into appropriate permanent housing. In light of the recent NYS Health Homes initiative, the CoC expects many changes and improvements regarding hospital discharges. Through the Outreach Subcommittee the CoC actively ensures that people discharged from jail are not discharged into homelessness. The Reentry Task Force in Rensselaer County, monitored by the Department of Criminal Justice Services and in partnership with the County DA's Office, is responsible for discharge planning for offenders returning to the community. Discharge planning is conducted by a Reentry Coordinator who works with high-risk parolees, including those who are

homeless, have a mental illness, or require substance abuse treatment. The Task Force meets quarterly, and a monthly case review work group, comprised of agencies such as Parole, DSS, Joseph's House (an active CoC member), and the Department of Mental Health, meets to develop discharge plans. Upon discharge, individuals released from correctional facilities frequently move in with family and friends, engage with non-HUD funded community based residential substance abuse treatment services offered by Hudson Mohawk Recovery Center or 820 River Street, or receive short-term housing assistance from the Department of Social Services.

Discussion

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

Actions planned to address obstacles to meeting underserved needs

There are various elements that produce obstacles to meeting need within the community. Addressing all housing, homelessness, and community developments needs is a difficult task due to lack of funding. The city utilizes all possible resources and continues to seek leveraging sources to meet as many underserved needs as possible. The current housing market and economic environment also serve as barriers to meeting needs. Unemployment rates have increased, adding to the number of families and individuals needing access to services and many times the capacity to fund and implement existing or additional programs is limited. Also, the scarcity of land that can be utilized to construct affordable housing becomes a barrier in meeting housing needs.

Actions planned to foster and maintain affordable housing

Affordable housing is a challenge faced nationwide. It is important for a community to foster and maintain affordable housing to keep the housing market balanced and fair. The county is committed to furthering fair housing efforts and dedicated to maintaining affordable housing. In 2010, the City conducted an Analysis of Impediments to Fair Housing Choice in accordance with HUD regulations, which includes a comprehensive review of administrative policies and zoning ordinances to ensure they do not interfere with affordable housing efforts.

The City uses HOME, CDBG, and ESG funds to implement various programs that assist in maintaining affordable housing including creating homeownership opportunities, bringing homes up to code through rehabilitation efforts, and reducing lead-paint hazards.

The City indicated several performance measures in its Consolidated Plan that are specifically related to the provision of affordable housing. These include:

- Affordability for the purpose of provision of decent housing.
- Sustainability for the purpose of provision of decent housing; and
- Availability/Accessibility for the purpose of enhancement of the living environment and quality of life.

The Annual Action Plans demonstrate further efforts in progress with the provision of decent housing for special needs populations, including the homeless, elderly and homeowners with a severe cost burden by:

- Supporting social service organizations that provide temporary housing, transitional housing and

- counseling services to the homeless population and to those at risk of becoming homeless; and
- Supporting social service organizations to help make their services to low-income families more affordable, thereby reducing the cost burden.

Actions planned to reduce lead-based paint hazards

Most of Troy's housing stock was built prior to 1939, increasing the possibility of lead-related health hazards. The City of Troy is committed to reducing lead-based paint risks and works with lead certified contractors to perform extensive lead paint inspections, risk assessments, and clearance reports for the City's rehabilitation and down-payment assistance programs. The City implements a housing rehabilitation program and continues to operate this program within the HUD Lead-Safe Housing regulations. The rehabilitation program offered through the city assists in reducing lead hazards by focusing on code compliance. The city ensures that educational workshops are offered, staff are appropriately trained in lead-based paint, pamphlets are distributed, inspections and assessments are conducted when required, and that contractors trained in lead-safe practices are used. The city continues to coordinate with the Rensselaer County Health Department when appropriate by providing referrals to the department which provides an abundance of information and resources regarding lead-based paint hazards. The City of Troy has written policies for its rehabilitation program and follows HUDS regulations for lead-based paint best practices. Some policies include:

- The City's Housing Coordinator will inspect/test any rehabilitation projects where the lead safe regulations are triggered by the home's age or scope of work.
- Contracts for rehabilitation where a home is pre-1978 will only be awarded to a contractor, or subcontractor with a Lead: Renovation, Repair and Painting certification.
- When federal funds are being used, an Environmental Review Worksheet to include a Lead Safe Housing Rule checklist is included. If any items are triggered a decision is made on whether to mitigate or look for other funding sources for the project.
- The Owner-Occupied Housing Rehabilitation program provides the general rehabilitation necessary to bring the structure into compliance with applicable building codes, rehabilitation standards, and lead-based paint regulations.
- Costs of inspecting, testing, and abatement of lead-based paint and asbestos containing materials pursuant to applicable regulations are eligible program costs.
- Homeowners will be provided with the requisite brochure, and the homeowner must sign a certification that they have reviewed and understand the lead paint information.

Actions planned to reduce the number of poverty-level families

The City of Troy will continue to carry out goals and objectives established within the Consolidated Plan to assist in reducing poverty. The overarching goal of the plan to benefit the greatest number of people to the greatest extent possible will resonate throughout the anti-poverty strategy. The City of Troy will implement various programs and projects that have been identified as the most beneficial to its residents and to assisting families in need. In order to do this the city will take the most basic approach

in target areas, focusing on improvements to the physical and social form of the environment. A comprehensive plan of infrastructure improvements and social design will include sidewalk replacement, street paving, public safety improvements, streetscape improvements, vacant building demolition, park and public space improvements, homebuyer incentive programs, and neighborhood resident awareness outreach initiatives. These improvements will provide the basic public goods that neighborhoods and its residents need in order to increase their opportunity for upward mobility, access to public services, transportation, jobs and social connectedness.

The city will use its neighborhood infrastructure improvements to complement public service partners and their programs that focus on providing low-income families and individuals with the tools necessary to become self-sufficient and avoid poverty. The City's plan to reinvest and create stable neighborhoods will aid public service programs and their beneficiaries to better reach their full potential. The City will utilize its CDBG funds to offer safe, stable and socially connected neighborhoods as a way to assist children and help them thrive in their education. Providing the support necessary for successfully graduating increases future opportunities for employment and will enable them to provide for their families. The city coordinates with the Rensselaer County Department of Social Services to provide food, housing, and poverty assistance to low-income households or individuals and also offers daycare and afterschool programs to assist with childcare costs. This allows parents to pursue job training, attend adult education courses, or seek employment opportunities. Housing rehabilitation programs offered through the city to assist in maintaining affordable housing and reduce household costs are operated in conjunction with infrastructure projects, economic development projects, and homeless prevention programs as well. Coordinating these programs and offering assistance in various manners aids in reducing poverty throughout the city. The city also encourages subsidized housing providers to move from "housing only practices" and incorporate facilities, programs, and services that promote tenant transition to self-sufficiency.

Actions planned to develop institutional structure

The City of Troy's Housing and Community Development Departments serve as the lead entity in carrying out the Consolidated Plan along with various public, private, and non-profit agencies. The City has developed sufficient capabilities for implementing and administering programs in house strengthening coordination between all agencies. Collaboration between local, county, and state agencies is important in successfully carrying out the goals and objectives identified in the Consolidated Plan and addressing community needs. The city also works closely with the Mayor, Deputy Mayor, and City Council to ensure coordination with those departments in implementing programs.

Actions planned to enhance coordination between public and private housing and social service agencies

The City has made a great effort to increase outreach to public and private entities by continuing to communicate the City's strategic goals. The key agencies involved in carrying out the Consolidated Plan

are described below.

Public Sector

The City's Housing and Community Development Department has evolved into a key housing agency in and it is essential that the city foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The city will coordinate with the following public service agencies when carrying out its Consolidated Plan.

- Department of Planning and Community Development;
- Department of Economic Development;
- Department of Public Works;
- Bureau of Code Enforcement and Engineering;
- Rensselaer County Department of Social Services; and
- Rensselaer County Department of Health.

Non-Profit Agencies

As sub-recipients often administer and implementing programs funded through the City, non-profit organizations play a key role in delivering services to the public and providing programs essential to the community such as homeless services, youth programs, domestic violence assistance, and special needs services. The City of Troy will continue to work with non-profit agencies in carrying out Consolidated Plan strategies. The following are key non-profit organizations partnering with the city to provide services.

- Joseph's House;
- CARES;
- YWCA;
- Unity House;
- Habitat for Humanity;
- Troy Redevelopment and Improvement Program (TRIP);
- Community Economic Opportunities (CEO); and
- Troy Community Land Bank

Private Sector and Other

Private entities can effectively support the delivery of programs and services by offering additional resources that can be leveraged to supplement existing services or fill in gaps. The City of Troy will continue to seek additional funding sources for neighborhood livability and housing investment in Troy. The city will partner with lenders, affordable housing developers, and business and economic

development organizations when possible.

The City will also continue to participate in the Rensselaer County Homeless Services Collaborative and entities that can assist in providing economic opportunities such as Hudson Valley Community College, Rensselaer County, local unions, the Capital Region Workforce Investment Board, the Troy IDA, and Troy LDC.

Troy Housing Authority

The City works very closely with the Troy Housing Authority in providing services for low-income public housing and Section 8 clients and to enhance planning for services. The City coordinates with the housing authority on evaluation of proposed projects and for the implementation of the Public Housing Strategy in the Consolidated Plan. The City and the housing authority collaborate when identifying five-year goals and priorities and making sure that services are delivered successfully.

Discussion

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	0.00%

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

ESG written standards are available upon request from the City of Troy or CARES, Inc.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

In collaboration with the City of Troy the Rensselaer CoC has designed and is currently establishing a coordinated entry process. This process will afford homeless households in Rensselaer the opportunity to have fair and informed access to the range of homeless services. The Rensselaer CoC Coordinated Assessment Committee was tasked with the development of the coordinated entry system. The system includes a two-stage standardized intake tool designed for entry into CoC related services. The first stage of the assessment is the Homeless Triage Assessment. The second stage of the assessment is the Community Placement Assessment tool. The Committee chose a no wrong door system which means all participating homeless service providers are an access point for services. Households that enter any of the access points will complete triage assessments. Triage Assessment tool is designed to assess the household's need for general emergency shelter, specialized domestic violence shelter and services, or diversion. The Community Placement Assessment tool is a more elaborate assessment of housing needs, resources, and preferences, and eligibilities. These assessments include recent housing histories as well as connections to behavioral

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The following allocation parameters were utilized by the City of Troy in the process for making sub-awards for ESG funding; no less than 57 percent of the ESG funding less Administrative Costs and subsequently HMIS costs were obligated for emergency shelter and/or outreach services. Of the remaining funds a maximum of 50 percent were obligated to services for homeless prevention. Of

the remaining funds, a minimum of 50 percent was obligated for rapid re-housing.

The city worked closely with a committee of the Rensselaer County Continuum of Care to outline the parameters above as well as to collaborate on a review process in order for funding recommendations to be made. Together the CoC and City enlisted knowledgeable and objective community representatives to review the applications received by the city. The reviews' recommendations were adopted by the committee on behalf of the CoC and presented to the city. Like-minded recommendations were made by the city and funding allocations aligned with the collaborative recommendations were to be made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

The performance standards for evaluating ESG are based on the intended purpose of the service type and the expected outcome of fulfilling that purpose. The City of Troy collaborates with the Rensselaer County Continuum of Care to set and evaluate required performance standards per ESG activity. Emergency shelter services are intended to reduce the rates of homelessness with the expected outcome that a minimum of 30% of households exit to permanent housing destinations. Street outreach activities are intended to expand outreach and services to homeless people and are expected to provide services to at least 10% more households than were reached the previous year. Homelessness prevention services seek to reduce the number of homeless households that seek emergency shelter. This is evaluated by the expected outcomes that there will be a minimum 20% increase in diversions for homeless households within the City of Troy and that at least 80% of households served will maintain permanent housing for 90 days after discharge. Rapid Rehousing services are intended to reduce the length of homelessness with the expected outcome that at least 80% of households served will be placed in permanent housing within 60 days and at least 80% of households served will maintain permanent housing for 90 days after discharge. The Homeless Management Information System is intended to increase and maintain the data quality of the ESG programs within HMIS with the expectation that no more than 5% miss or null data is required for all required fields.

Discussion